EXHIBIT "F"



OFFICE OF THE PRESIDENT

Item 8.1

PRESENT TO BOARD: APRIL 21, 2021

TO: SOUTH FLORIDA STATE COLLEGE

DISTRICT BOARD OF TRUSTEES

FROM: THOMAS C. LEITZEL

SUBJECT: ACCEPTANCE OF THE 2020-2021 ANNUAL EQUITY REPORT

It is recommended that the 2020-2021 Annual Equity Update Report be approved for

submittal as presented.

SUGGESTED MOTION:

Move to accept SFSC's 2020-2021 Annual Equity Report and to authorize its submission to the Florida Department of Education.

South Florida State College

College Annual Equity Update 2020-2021

Template for Submission

Deadline: April 30, 2021

Submission Information

Equity Officer: Don Kesterson

Email: kestersd@southflorida.edu

Phone: **863-784-7336**Date: **April 21, 2021**





Division of Florida Colleges 325 W. Gaines Street, Suite 1244 Tallahassee, Florida 32399-0400 FCSInfo@fldoe.org 850-245-0407

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General Information and Applicable Laws for Reporting

The purpose of the College Annual Equity Update is to provide updates on efforts to comply with Florida Statutes related to nondiscrimination and equal access to postsecondary education and employment in Florida College System (FCS) institutions. The following Florida Statutes (F.S.) and implementing State Board of Education rules in the Florida Administrative Code (F.A.C.) have specific requirements for the annual update.

- Section 1000.05, F.S., the "Florida Educational Equity Act"
- Section 1012.86, F.S., Florida College System institution employment equity accountability program
- Section 1006.71, F.S., Gender equity in intercollegiate athletics
- Implementing Rule 6A-10.041, F.A.C., Substitution for Requirements for Eligible Students with Disabilities at Florida Colleges and Postsecondary Career Centers
- Implementing Rules 6A-19.001 6A-19.010, F.A.C., related to educational equity

The Division of Florida Colleges (DFC) continues to provide certified data in Excel format on the areas of measurement required by statute and rule. Additionally, tables have been created and embedded in the template for setting goals and reflecting goal achievement. DFC encourages each college to devote attention to the development of effective methods and strategies for any areas of improvement identified in analyses.

Submission of the College Annual Equity Update is due to the Florida Department of Education, Division of Florida Colleges by April 30, 2021. The update should be submitted by email to FCSInfo@fldoe.org. Colleges must submit this equity template in Word format. PDFs of the report template will not be accepted. Colleges may attach additional documents in PDF or Word format as appendices.

DFC conducts reviews of annual college equity update reports pursuant to Rule 6A-19.010, F.A.C., implementing the Florida Educational Equity Act. The goals are to provide feedback for future updates, monitor efforts by the college to increase diversity in student participation and employment and meet requirements of Florida Statutes, including, but not limited to, the Florida Educational Equity Act and sections 1000.05, 1012.86 and 1006.71, F.S.

The review includes an assessment of the college's methods and strategies established to achieve goals and timelines addressing areas of underrepresentation of minorities in its academic programs, activities and employment. The review also includes an evaluation of submitted policies and procedures for compliance with state and federal civil rights laws prohibiting discrimination on the basis of race, national origin, ethnicity, gender, marital status, age, genetic information or disability. The review may include comments or recommendations in areas where the college has achieved or exceeded its goals or in areas where there is incomplete or missing information.

For the 2020-21 report, the factors DFC will identify as part of its review will be embedded after sections of the report and DFC will use these sections to provide feedback to colleges. These will be marked "Completed by Division of Florida Colleges." Example:



Review of Part I: Course Substitutions (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Did the college submit	Select		
the Course Substitution	one.		
Report?			



Part I. Description of Plan Development

Did the college make any changes to the development of the college equity plan? **Make a selection: No** If yes, provide the following applicable updates.

A list of persons, by title and organizational location, involved in the development of the plan.

Response: Sureka Flemming Personette, Equity Reports Coordinator; Dr. Christopher van der Kaay, Executive Director, Institutional Effectiveness, Planning and Technology; Dr. Timothy Wise, Dean, Student Services and EA/EO (Equity) Student-Coordinator; Rick Hitt, Athletic Director Donald Kesterson, Director, Human Resources and EA/EO (Equity) Employee Coordinator; Charla Ellerker, Counselor, Disabled Student Specialist.

A description of the participation of any advisory groups or persons.

Response: The Equity Committee is responsible for reviewing and recommending approval of the Annual Equity Report prior to submittal to the District Board of Trustees for approval.

Review of Part I: Description of Plan Development (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Did the college change the college	Select one.		
equity plan?			
If yes, applicable updates provided?	Select one.		

Part II. Policies and Procedures that Prohibit Discrimination

This section relates to processes used to ensure that certain policies and procedures are current, accurate, in compliance and available to all students, employees and applicants as required by statute.

A) Has the governing board updated the college's approved and adopted policy of nondiscrimination? **Make a selection:** No If yes, provide the following applicable updates.

Date of revision: N/A

Description of the revision: N/A

Web link(s) to document the revision: N/A

B) Has the college updated the procedures used to notify staff, students, applicants for employment and admission, collective bargaining units and the general public of this policy? **Make a selection:** No If yes, provide updated information.

Response: N/A



C) Has the college changed the person(s) designated to coordinate the college's compliance with section 1000.05, F.S.; Rule 6A-19.009-.010, F.A.C.; Title IX; Section 504; or Title II? **Make a selection: No** If yes, provide the following applicable information for each updated contact.

Name/title: N/A Phone number:

Address: Click here to enter text.

Email address:

Is this contact's information available in the regular notice of nondiscrimination?

Make a selection: Yes

D) Has the college updated the grievance or complaint procedures for use by students, applicants and employees who allege discrimination? **Make a selection: Yes** If yes, provide the following applicable updates.

Date of revision: 10/6/2020 - Procedure 1090

Description of the revision: Updated date to notify Faculty of non-renewal.

Web link(s) to document the revision: https://www.southflorida.edu/procedures

Date of revision: 12/8/2020 – Procedure 1095

Description of the revision: Updated student complaints and grievance process **Web link(s) to document the revision:** https://www.southflorida.edu/procedures

- E) Grievance procedures should address the following, at a minimum, as required under Rule 6A-19.010(h), F.A.C. Confirm if the college is meeting these requirements.
 - Notifications of these procedures are placed in prominent and common information sources.
 Make a selection: Yes
 - 2) Procedure(s) are designed to encourage prompt and equitable resolution of student, employee and applicant complaints, but do not prohibit individuals from seeking redress from other available sources. **Make a selection: Yes**
 - 3) Procedures prohibit retaliation against any person filing a complaint alleging discrimination or any person alleged to have committed discrimination. **Make a selection: Yes**

If no, provide the college's plan for compliance.

Response: Click here to enter text.

F) Have there been any revisions to nondiscrimination policies or procedures pertaining to:

Title IX?	No
Title II?	No
Section 504?	No
Nondiscrimination policies or procedures pertaining to disability	No
services, including Rule 6A-10.041, F.A.C., that addresses course	
substitution requirements?	



Acquired Immune Deficiency Syndrome/Human	No
Immunodeficiency Virus (AIDS/HIV) Infectious Disease?	
Other policies or procedures related to civil rights or	No
nondiscrimination?	

If yes, address the following for any identified policies or procedures.

Name of the policy and/or procedure(s): N/A

Date of revision: N/A

Description of the revision: N/A

Web link(s) to document the revision: N/A

Review of Part II: Policies and Procedures that Prohibit Discrimination (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Have there been any updates to the	Select one.		
college's policy of nondiscrimination			
adopted by the governing board?			
If yes, applicable updates provided?	Select one.		
Have there been any updates to the	Select one.		
procedures utilized to notify staff,			
students, applicants for employment			
and admission, collective bargaining			
units and the general public of this			
policy?			
If yes, applicable updates provided?	Select one.		
Have there been any updates to	Select one.		
person(s) designated to coordinate the			
college's compliance with section			
1000.05, F.S.; Rules 6A-19.009010,			
F.A.C.; Title IX; Section 504; or Title II?			
If yes, applicable updates provided?	Select one.		
Have there been any updates to the	Select one.		
college's grievance or complaint			
procedures for use by students,			
applicants and employees who allege			
discrimination?			
If yes, applicable updates provided?	Select one.		
Grievance procedures should address	-	-	-
the following at a minimum as required			
under Rule 6A-19.010(h), F.A.C.			
Notifications of these procedures	Select one.		
are placed in prominent and			
common information sources.			



Requirement	Response	Comments	Action
Procedure(s) are designed to	Select one.		
encourage prompt and equitable			
resolution of student, employee			
and applicant complaints, but do			
not prohibit individuals from			
seeking redress from other			
available sources.			
Procedures prohibit retaliation	Select one.		
against any person filing a			
complaint alleging discrimination or			
any person alleged to have			
committed discrimination.			
If no, is a plan for compliance	Select one.		
provided?			

Part III. College Employment Equity Accountability Plan

Section 1012.86, F.S., Florida College System institution employment equity accountability program, requires that each college include in its annual equity update a plan for increasing the representation of women and minorities in senior-level positions, full-time faculty positions and full-time faculty positions who have attained continuing contract status. The plan must include specific, measurable goals and objectives, specific strategies and timelines for accomplishing these goals and objectives and comparable national standards as provided by the Florida Department of Education.

A. Data, Analysis and Benchmarks

DFC provides colleges with employment data for the last three fall terms to evaluate employment trends for females and minorities in senior-level positions (also referred to as Executive/Administrative/Managerial or EAM positions), full-time instructional staff and full-time instructional staff with continuing contract status. DFC also provides colleges with student enrollment percentages by race and gender to be used as the benchmark for setting employment goals, as colleges seek to reflect their student demographics in their employment.

College Full-Time Executive/Administrative/Managerial Staff

Informed by the EMP-EAM tab, complete the following table to analyze the college's attainment of annual goals and long-range goals for increasing the number of women and minorities in EAM positions.

	2019-20 Report Year College Student Population (%)	EAM Actuals (%) Fall 2019	EAM Actuals (%) Fall 2020	EAM Stated Goals (%) Fall 2020	EAM Goal Met (Yes/No)	EAM Goals for Fall 2021
Black Female	7.1	0	0	5.6	NO	0



	2019-20 Report Year College Student Population (%)	EAM Actuals (%) Fall 2019	EAM Actuals (%) Fall 2020	EAM Stated Goals (%) Fall 2020	EAM Goal Met (Yes/No)	EAM Goals for Fall 2021
Black Male	3.4	0	0	5.6	NO	0
Hispanic Female	26.2	5.6	5.6	11.11	NO	5.6
Hispanic Male	12.9	5.6	5.6	5.6	YES	5.6
Other Minorities Female	2.4	0	0	0	YES	0
Other Minorities Male	2.0	0	0	0	YES	0
White Female	27.3	33.3	33.3	27.8	YES	33.3
White Male	18.8	55.6	55.6	44.4	NO	44.4
Total Female	62.9	38.9	38.9	44.4	NO	44.4
Total Male	37.1	61.1	61.1	55.6	NO	55.6

Describe and evaluate strategies for addressing underrepresentation in EAM positions.

Response: Due to a stable workforce, a rural service area, and potentially decreased funding for new positions, it is unlikely that we will achieve the ideal representation within the current plan period. As vacancies occur and new administrative positions are developed, we continue to monitor representation and strive to achieve greater diversity in this classification. SFSC recruits both nationally and locally for new and vacant administrative positions and uses targeted ads in nationally recognized minority publications, professional journals, and educational institutions to attract diverse candidates. A member of the Equity Committee serves on each search committee for positions in this classification. We also encourage and provide funding for current staff to seek the advanced academic knowledge required for these positions.

College Full-Time Instructional Staff

Informed by the EMP-INSTRUCTIONAL tab, complete the following table to analyze the college's attainment of annual goals and long-range goals for increasing the number of women and minorities in full-time instructional positions.

	2019-20 Report Year College Student Population (%)	INST Actuals (%) Fall 2019	INST Actuals (%) Fall 2020	INST Stated Goals (%) Fall 2020	INST Goal Met (Yes/No)	INST Goals for Fall 2021
Black Female	7.1	4.5	4.5	6.1	NO	6.1
Black Male	3.4	0	0	1.5	NO	3.0
Hispanic Female	26.2	6.1	6.1	7.6	NO	7.6
Hispanic Male	12.9	1.5	3.0	3.0	YES	3.0
Other Minorities Female	2.4	1.5	3.0	1.5	YES	3.0
Other Minorities Male	2.0	0	0.0	0	YES	0



	2019-20 Report Year College Student Population (%)	INST Actuals (%) Fall 2019	INST Actuals (%) Fall 2020	INST Stated Goals (%) Fall 2020	INST Goal Met (Yes/No)	INST Goals for Fall 2021
White Female	27.3	57.6	54.5	54.5	YES	51.5
White Male	18.8	28.8	28.8	25.8	YES	28.8
Total Female	62.9	69.7	68.2	69.7	NO	68.2
Total Male	37.1	30.3	31.8	30.3	YES	31.8

Describe and evaluate strategies for addressing underrepresentation in full-time instructional positions.

Response: The number of qualified applicants for instructional positions is lower within our region and the state than our college's student body minority representation. Coupled with a very stable workforce, primarily a retirement community and very limited funding for new and existing positions, it is unlikely that we will achieve the ideal within the current plan period. Previously identified barriers affecting recruitment and retention of qualified minority candidates for faculty positions include our rural location, lack of existing cultural and social opportunities, and, as applicable, adequate area schools, affordable housing and rental options, daycare availability and employment opportunities for spouses/dependents. All these barriers still exist. As vacancies occur and new faculty positions are developed, we will continue to monitor representation and strive to achieve greater diversity in this classification. We also encourage and provide funding for current staff to seek the advanced academic knowledge required for these positions.

College Full-Time Instructional Staff with Continuing Contract

Informed by the EMP-CONTINUING CONTRACT tab, complete the following table to analyze the college's attainment of annual goals and long-range goals for increasing the number of women and minorities in full-time instructional staff with continuing contract positions.

	2019-20 Report Year College Student Population (%)	INST-CONT Actuals (%) Fall 2019	INST-CONT Actuals (%) Fall 2020	INST-CONT Stated Goals (%) Fall 2020	INST-CONT Goal Met (Yes/No)	INST-CONT Goals for Fall 2021
Black Female	7.1	4.7	4.8	4.5	YES	4.4
Black Male	3.4	0	0	0	YES	0
Hispanic Female	26.2	2.3	2.4	2.3	YES	4.4
Hispanic Male	12.9	0	0	0	YES	0
Other Minorities Female	2.4	2.3	2.4	2.3	YES	2.2
Other Minorities Male	2.0	0	0	0	YES	0
White Female	27.3	48.8	52.4	47.7	YES	53.3
White Male	18.8	41.9	38.1	43.2	NO	35.5
Total Female	62.9	58.1	61.9	56.8	NO	64.3



	2019-20 Report Year College Student Population (%)	INST-CONT Actuals (%) Fall 2019	INST-CONT Actuals (%) Fall 2020	INST-CONT Stated Goals (%) Fall 2020	INST-CONT Goal Met (Yes/No)	INST-CONT Goals for Fall 2021
Total Male	37.1	41.9	38.1	43.2	NO	35.6

Describe and evaluate strategies for addressing underrepresentation in full-time instructional positions with continued contract.

Response: This will be a long-term hiring strategy. Instructional personnel hired currently take from three to five years to be eligible for continuing contract status. The number of available and qualified applicants for instructional positions is lower within our region than our college's student body minority representation. Our area currently has a very stable workforce, primarily is a retirement community, and we have limited funding for new and current positions, it is unlikely that we will achieve the new ideal within the current plan period. Previously identified barriers affecting recruitment and retention of qualified minority candidates for faculty positions include our rural location, lack of existing cultural and social opportunities within our district, and, as applicable, adequate area schools, affordable housing and rental options, daycare availability and employment opportunities for spouses/dependents. All these barriers still exist. As vacancies occur and new faculty positions are developed, we will continue to monitor representation and strive to achieve greater diversity in this classification. We also encourage and provide funding for current non-instructional staff to seek the advanced academic knowledge required for these positions.

New Barriers (Optional)

Are there new barriers affecting the successful recruitment and/or retention of females and/or minorities in any employment category?

Response: The current economic situation caused by the Coronavirus pandemic, state budget uncertainty, and job security issues have caused job applicant recruitment limitations.

Review of Part III (A): Attainment of Annual Goals (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Does the report include an analysis and	-	-	-
assessment of annual and long-range			
goals for increasing women and			
minorities in:			
EAM positions?	Select one.		



Requirement	Response	Comments	Action
Full-time instructional positions?	Select one.		
Full-time with continuing contract	Select one.		
instructional positions?			
Does the report identify any new	Select one.		
barriers affecting the recruitment and			
retention of females and/or minorities?			

B. Evaluations of Employment Practices - Evaluations of Key Personnel and Presidents

1) Provide a summary of the results of the evaluation of department chairpersons, deans, provosts and vice presidents in achieving employment accountability goals. The summary should also briefly describe the remedial steps to be taken when staff evaluations yield unsatisfactory progress toward meeting intended goals.

Response: All individuals evaluated for 2020 have met or exceeded the performance indicators on which the evaluations are based. Results indicate that all designated personnel made satisfactory progress toward achieving employment accountability goals. In the event evaluations showed unsatisfactory progress toward meeting intended goals, the college would provide additional training on diversity and non-discrimination. If unsatisfactory progress persisted, the college could choose to initiate disciplinary action, including possible non-renewal of contract or leadership reassignment.

2) Provide a summary of the college's board of trustees' annual evaluation of the performance of the president in achieving the annual and long-term goals and objectives of the employment equity plan.

Response: Dr. Leitzel has met and exceeded the performance indicators on which the evaluation was based.

3) What is the date of the president's most recent evaluation?

Response: January 20, 2021

Review of Part III (B): Evaluations of Employment Practices (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Does the report include a summary of	Select one.		
the results of the evaluation of			



Requirement	Response	Comments	Action
department chairpersons, deans,			
provosts and vice presidents in			
achieving employment accountability			
goals?			
Does the summary describe the	Select one.		
remedial steps to be taken when staff			
evaluations yield unsatisfactory			
progress toward meeting intended			
goals?			
Does the report include a summary of	Select one.		
the results of the annual evaluation of			
the college president in achieving the			
annual and long-term goals and			
objectives?			
Does the report include the date of the	Select one.		
most recent presidential evaluation?			

C. Additional Requirements

The college should complete the following related to additional processes required by section 1012.86, F.S.

1) The college maintains diversity and balance in the gender and ethnic composition of the selection committee for each vacancy. **Make a selection: Yes**Include a brief description of guidelines used for ensuring balanced and diverse membership on selection and review committees.

Response: SFSC's standing Equity Committee is comprised of a diverse group of administrators, faculty, and professional staff. The screening committee for each full-time faculty and administrative position includes a member of the Equity Committee who is responsible for ensuring that the college's equity procedures are followed. Screening committee chairs are typically the direct supervisors of positions to be filled. The chair recommends committee members; membership is then reviewed by the EA/EO employee coordinator to ensure diversity and balance in the committee's composition. Screening committee chairs for full-time faculty and administrative positions may choose from the list of Equity Committee members to establish the "Equity Representative" for the search. The EA/EO employee coordinator is authorized to appoint the "Equity Representative" as needed.

2) Briefly describe the process used to grant continuing contracts.

Response: Faculty employed before the 2013-14 academic year are eligible for continuing contract after having completed three consecutive years of employment, subject to program continuation, continued funding and continued satisfactory performance. The last faculty member hired during that period was



approved for continuing contract by the District Board of Trustees on March 23, 2016. Faculty employed for 2013-14 and beyond are subject to criteria under the current SBE Rule 6A-14.0411 which provides an eligibility period of three years to five years and identifies additional measures of satisfactory service. Up to two years of prior full-time postsecondary teaching experience may be used in calculating the eligibility period for new faculty.

3) Briefly describe the process used to annually apprise each eligible faculty member of progress toward attainment of continuing contract status.

Response: Faculty are notified of the criteria for attaining continuing contract status at employee orientation. Reappointment recommendations follow the annual performance review process for all faculty on an annual contract and include the criteria set forth by SBE Rule 6A-14.0411 and SFSC's policy. Board reappointment is communicated to faculty through instructional supervisors. Faculty are notified of their progress and applicable rules at regular intervals during their continuing contract.

4) Briefly describe the college's budgetary incentive plan to support and ensure the attainment of employment equity accountability goals. Include how resources will be allocated to support the implementation of strategies and the achievement of goals in a timely manner.

Response: Each year, SFSC sets aside a portion of its Staff and Program Development budget for equity initiatives. These funds are used primarily for targeted advertising when positions become available and for program development. For 2020-21, we anticipate hiring three replacement faculty members giving us the opportunity to increase representation in under-represented groups.

5) Salary Information: In the following table, include the salary ranges in which new hires were employed compared to the salary ranges for employees with comparable experience and qualifications as required in section 1012.86(2)(b)(5), F.S. Add additional rows if needed.

Note: Salary information is requested only for new hires. New hire information can be found in your Fall Staff Survey IPEDS report. Race and gender information are not required; however, the college may choose to include additional information for purposes of diversity analysis.

	Job Classification	# of New Hires*	New Hires* Salary Range	# of Existing Employee(s) with Comparable Experience	Existing Employee* Salary Range
Row 1	22- Business and Financial	1	\$31,365	15	\$28,000 - \$51,000
Row 2	24 – Community, Social Service	2	\$32,000	22	\$28,000 - \$51,000



	Job Classification	# of New Hires*	New Hires* Salary Range	# of Existing Employee(s) with Comparable Experience	Existing Employee* Salary Range
	25 –		\$46,695 -		
	Instructional		\$54,023		\$43,236 -
Row 3	Staff	4		66	\$86,723
	36 –		\$20,673 -		\$18,244 -
Row 4	Office/Admin	10	\$26,192	63	\$51,000
Row 5	37 – Natural Resources/ Maint.	1	\$23,154	11	\$18,244 - \$51,000
Row 6			7-3/-3		γ σ = / σ σ
Row 7					

^{*}IPEDS definition of New Hires: Includes full-time permanent new hires on the payroll of the institution between November 1, 2019, and October 31, 2020, either for the first time (new to the institution) or after a break in service and who are still on the payroll of the institution as November 1, 2019.



Review of Part III(C): Additional Requirements (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Does the report include a brief	Select one.		
description of guidelines used for			
ensuring balanced and diverse			
membership on selection and review			
committees?			
Does the report include a description of	Select one.		
the process used to grant continuing			
contracts?			
Does the report include a description of	Select one.		
the process used to annually apprise			
each eligible faculty member of			
progress toward attainment of			
continuing contract status?			
Has the college developed a budgetary	Select one.		
incentive plan to support and ensure			
attainment of the goals developed			
pursuant to section 1012.86, F.S.?			
Did the college include a summary	Select one.		
of the incentive plan?			
Did the summary include strategic	Select one.		
resource allocation?			
Does the report include a comparison	Select one.		
of the salary ranges of new hires to			
salary ranges for employees with			
comparable experience and			
qualifications?			



Part IV. Strategies to Overcome Underrepresentation of Students

Student Enrollments

Colleges will continue to examine data trends, using the ENROLLMENT tab, in the representation of students by race, ethnicity, gender, students with limited English-language proficiency (LEP) skills and students with disabilities (DIS) (self-reported) for first-time-in-college (FTIC) and overall enrollment. Based on goals from previous equity reports, identify areas where goals (number of enrollments) set by the college last year were achieved and set goals for 2019-20 reporting year.

	FTIC Overall Enrol					ollments		
Enrollments	2019-20 Goals	2019-20 Goals Achieved (Yes/No)	2020-21 Goals	2019-20 Goals	2019-20 Goals Achieved (Yes/No)	2020-21 Goals		
				(10.5%)				
Black (12.7%)	16%	N	14%	11.75%	N	11%		
				(39.1%)				
Hispanic (40.9%)	40%	Υ	41%	37.50%	Υ	39.5%		
Other Minorities				(4.4%)				
(3.9%)	3.75%	Υ	4%	5.25%	Υ	5%		
				(46.1%)				
White (42.5%)	41.75%	Υ	43%	47%	N	46.5%		
				(62.9%)				
Female (58.1%)	57%	Υ	58%	63%	N	63%		
				(37.1%)				
Male (41.9%)	43%	N	42%	37%	Υ	37.5%		
				(4)				
LEP (0)	0	Υ	0	0	N	0		
				(78)				
DIS (13)	0	N	0	0	N	0		

Colleges should continue to assess, modify and/or develop new methods and strategies for accomplishing the established goals that have not been achieved based on goals set in the previous year.

The college is achieving all goals: No If no, provide:

An evaluation of each of the methods and strategies developed to increase student enrollments from underrepresented groups.

Response: Analysis indicated that the college's overall Black student enrollment decreased slightly, less than 1 percentage points from 391 to 366 students. Additionally, the college's FTIC Black student enrollment decreased approximately 3 percentage points from 15.1% to 13.6% students. From 2018-19 to 2019-20, Black female FTIC enrollment decreased from 53 to 39 students. Black male FTIC enrollment decreased to 5.2%. The Hispanic student population at



SFSC has grown consistently over the past decade with Hispanic students now making up almost 41% of the FTIC student population and approximately 39% of the overall student population. According to current data, the Hispanic Male FTIC enrollment has remained relatively steady the past three years (2017-18 to 2018-19) but in 2019-20 growth decreased among male Hispanics in the FTIC and overall student population. During the same period, the Hispanic female student population showed a slight increase in both FTIC and overall enrollment. White student FTIC and overall enrollment counts have remained relatively steady the past few years (2017-18 to 2019-20), however, in 2019-20 enrollment slightly decreased. Presently, female and male students make up 58.1% and 41.9% of the college's overall enrollment, respectively. Female students comprise a larger percentage of the college's FTIC and overall student enrollments. The Minority Male Initiative, an annual program that brings Black and Hispanics high school students to campus began in 2016 with over 100 students from all five high schools in the College's three-district service area. The program provides high school students with opportunities to hear and interact with current minority college students and recent alumni. In addition, guest lecturers provide informational and motivational speeches. During the Pandemic, this event went virtual. The Keynote address by the president of Pasco-Hernando State College and a panel of successful current students and alumni were made available to students in all five high schools as well as to the community in the three-county service area via YouTube and Facebook. Each year, one minority student from each of the five high schools in our district who attends this event receives a first-year scholarship. College recruiting efforts to reach minority students has increased with the addition of recruiters from the HSI-STEM grant. This program is increasing the number of Hispanic and low-income students. Each year, the College sponsors a College-For-A-Day event to recruit students by showcasing the wide variety of curricular and co-curricular programs available at the college. Students from all five high schools attend. This event plays a key role by bringing prospective students to campus and it exposes potential students to the many opportunities in higher education that they students were not generally aware of in our three-county service area. Minority students make up a sizable percentage of the attendees. This event also went virtual as a result of the pandemic. Panther Youth Program (PYP) provides youth with services that develop and strengthen employability skills, talents, and interests. SFSC's Farmworker Career Development Program (FCDP) helps migrant and seasonal farmworkers and their dependents overcome educational and employment acquisition barriers. The FCDP provides educational and supportive services to eligible farmworkers to obtain the career-related education needed to prepare to enter or advance in the workforce; prepare their children and/or dependents for success in school; and have the economic stability to exercise their rights as citizens in their communities. The program has continuously been recognized for exceeding performance measures set forth by the US DOL. The program currently serves over 90 students. Take Stock in Children (TSIC) a non-profit program provides deserving low-income children in our community scholarships to college or vocational school and guidance from caring mentors. GPS Orientation / FYE Courses assist students with entry into the college experience at SFSC. Outcome data over six years, demonstrate that the program assists with success and retention.

New methods and strategies, if applicable.

Response: SFSC has implemented various programs/initiatives to increase minority student enrollment rates—particularly for its minority and FTIC student population: Through the Federal HSI-



STEM - Reengineering Our Future (Title V Grant) grant, the College is implementing online tutoring programs in both English and Spanish. An Early Alert system designed to identify students at risk for dropping out was fully implemented by the HSI-STEM program. The Project Director utilizes a case management model to encourage students who are identified by the faculty as "at risk" to work with one of the Student Services staff one-on-one in an effort to increase their retention / success rate. The HSI-STEM grant has provided funding to purchase the latest in hi-tech mechatronic equipment thus enhancing educational opportunities that will lead to high paying jobs. This facility is a key recruitment tool for our minority students. The HSI STEM program aims to increase Hispanic and Low-Income students entering STEM fields. In addition, the program increased student support services by providing College Success Coaches who assist with recruiting, advising and academic and personal support. Due to the pandemic, a virtual coach was hired to work mostly remotely to reach out to students days, nights, and weekends. SFSC celebrated its annual Black History Month during February by spotlighting successful SFSC alums. In addition, the African American club sponsored a celebration luncheon in the student center to recognize the accomplishments of African Americans in American History. The Minority Male Initiative to recruit young men of color went to a virtual format rather than on campus. SFSC celebrated Hispanic History Month September to October 2020. Throughout the month, activities related to Hispanic culture and heritage were presented virtually to increase and improve understanding of this significant population within our service area and college. South Florida State College (SFSC) partnered with Florida A&M University (FAMU), an Historically Black University, through the FAMU IGNITE program to provide direct assistance to support students who wish to start their higher education at SFSC and then transfer to FAMU. Student Services introduced a number of virtual online open houses covering the following topics: Attending College, Financial Aid, Dual Enrollment, and Health Care Programs. Student Services implemented a Remote Engagement Team to provide support to students during the COVID-19 Pandemic. Staff reached out weekly to students via text, email, and phone calls in an effort to provide support and assistance during this very challenging and unprecedented period. The estimated number of calls, texts, and emails made was approximately 20,000.

Student Completions

This year's report evaluates completions of Associate in Arts (A.A.) degrees, Associate in Science/Associate in Applied Science (A.S./A.A.S.) degrees, certificates and baccalaureate degrees, as documented in the COMPLETION tab. Based on goals from previous equity reports, identify areas where goals (number of degree/certificate completions) set by the college last year were achieved and set goals for 2020-21. Certificates include: College Credit Certificates (CCC); Career Certificates (CC); Applied Technology Diplomas (ATD); Education Preparation Institution Certificates (EPI); Certificates of Professional Preparation (CPP); Apprenticeship Programs (APPR); and Advanced Technical Certificates (ATC).



	2019-20	2019-20 Goals	2020-21
A.A. Degrees	Goals	Achieved (Yes/No)	Goals
Black (8.8%)	10	N	9%
Hispanic (41.2%)	38	Υ	41.5%
Other Minorities (6.5%)	4.50	Υ	6.75%
White (43.5%)	50	N	44%
Female (67.6%)	66	Υ	67.5%
Male (32.4%)	34	N	32.5%
LEP (0)	0	Υ	0
DIS (8)	0	N	0
	2019-20	2019-20 Goals	2020-21
A.S./A.A.S. Degrees	Goals	Achieved (Yes/No)	Goals
Black (2.2%)	11	N	2.3%
Hispanic (44.4%)	39	Υ	44.4%
Other Minorities (2.2%)	6	N	2.2%
White (51.1%)	45	Υ	51.1%
Female (62.2%)	63	N	62.2%
Male (37.8%)	37	Υ	37%
LEP (0)	0	Υ	0
DIS (3)	0	N	0
	2019-20	2019-20 Goals	2020-21
Cautification	0	A alatawa al (Maia /Alia)	Caala
Certificates	Goals	Achieved (Yes/No)	Goals
Black (14.4%)	Goals 11	Achieved (Yes/No)	Goals 14.5%
Black (14.4%)	11	Υ	14.5%
Black (14.4%) Hispanic (36.5%)	11 38	Y N	14.5% 36.75%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%)	11 38 3	Y N N	14.5% 36.75% 3%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%)	11 38 3 50	Y N N	14.5% 36.75% 3% 46.75%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%)	11 38 3 50 50.2	Y N N N	14.5% 36.75% 3% 46.75% 45.5%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%)	11 38 3 50 50.2 49.8	Y N N N N Y	14.5% 36.75% 3% 46.75% 45.5% 54.5%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0)	11 38 3 50 50.2 49.8	Y N N N Y Y	14.5% 36.75% 3% 46.75% 45.5% 54.5%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0)	11 38 3 50 50.2 49.8 0	Y N N N Y Y Y N N N N N N N N Y N	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6)	11 38 3 50 50.2 49.8 0 0	Y N N N N Y Y Y N 2019-20 Goals	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 0
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6) Baccalaureate Degrees	11 38 3 50 50.2 49.8 0 0 2019-20 Goals	Y N N N N N Y Y Y Y A Achieved (Yes/No)	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 0 2020-21 Goals
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6) Baccalaureate Degrees Black (12.9%)	11 38 3 50 50.2 49.8 0 0 2019-20 Goals	N N N N N N Y Y Y A Y Y A Achieved (Yes/No)	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 2020-21 Goals 13%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6) Baccalaureate Degrees Black (12.9%) Hispanic (25.8%)	11 38 3 50 50.2 49.8 0 0 2019-20 Goals 11 39	N N N N N Y Y Y Y N 2019-20 Goals Achieved (Yes/No) Y	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 2020-21 Goals 13% 26%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6) Baccalaureate Degrees Black (12.9%) Hispanic (25.8%) Other Minorities (1.6%)	11 38 3 50 502 49.8 0 0 2019-20 Goals 11 39 5	Y N N N N N Y Y Y Y Y Y N 2019-20 Goals Achieved (Yes/No) Y N	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 0 2020-21 Goals 13% 26%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6) Baccalaureate Degrees Black (12.9%) Hispanic (25.8%) Other Minorities (1.6%) White (59.7%)	11 38 38 3 50 50.2 49.8 0 0 2019-20 Goals 11 39 5 47	Y N N N N N Y Y Y Y Y N 2019-20 Goals Achieved (Yes/No) Y N N N N	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 0 2020-21 Goals 13% 26% 2% 59.8%
Black (14.4%) Hispanic (36.5%) Other Minorities (2.9%) White (46.2%) Female (45.2%) Male (54.8%) LEP (0) DIS (6) Baccalaureate Degrees Black (12.9%) Hispanic (25.8%) Other Minorities (1.6%) White (59.7%) Female (69.4%)	11 38 3 50 50.2 49.8 0 0 2019-20 Goals 11 39 5 47	Y N N N N N N Y Y Y Y N 2019-20 Goals Achieved (Yes/No) Y N N N N N N	14.5% 36.75% 3% 46.75% 45.5% 54.5% 0 0 2020-21 Goals 13% 26% 59.8% 69.5%



			FTIC				Total Enr	ollments	
Rpt Year	Race	Gender	Total	Overall Enrollment	%	Total	Overall Enr		%
2017-18	All	Female	325	579	56.1%	2,198		3,481	63.1%
2018-19	All	Female	324	562	57.7%	2,205		3,528	62.5%
2019-20	All	Female	301	518	58.1%	2,193		3,487	62.9%
2017-18	All	Male	254	579	43.9%	1,283		3,481	36.9%
2018-19	All	Male	238	562	42.3%	1,323		3,528	37.5%
2019-20	All	Male	217	518	41.9%	1,294		3,487	37.1%
2017-18	All	Total	579	579	100.0%	3,481		3,481	100.0%
2018-19	All	Total	562	562	100.0%	3,528		3,528	100.0%
2019-20	All	Total	518	518	100.0%	3,487		3,487	100.0%
2017-18	Black	Female	46	579	7.9%	258	3,481		7.4%
2018-19	Black	Female	53	562	9.4%	259	3,528		7.3%
2019-20	Black	Female	39	518	7.5%	246	3,487		7.1%
2017-18	Black	Male	33	579	5.7%	142	3,481		4.1%
2018-19	Black	Male	32	562	5.7%	132	3,528		3.7%
2019-20	Black	Male	27	518	5.2%	120	3,487		3.4%
2017-18	Black	Total	79	579	13.6%	400	3,481		11.5%
2018-19	Black	Total	85	562	15.1%	391	3,528		11.1%
2019-20	Black	Total	66	518	12.7%	366	3,487		10.5%
2017-18	Hispanic	Female	143	579	24.7%	864	3,481		24.8%
2018-19	Hispanic	Female	130	562	23.1%	861	3,528		24.4%
2019-20	Hispanic	Female	135	518	26.1%	913	3,487		26.2%
2017-18	Hispanic	Male	84	579	14.5%	435	3,481		12.5%
2018-19	Hispanic	Male	93	562	16.5%	459	3,528		13.0%
2019-20	Hispanic	Male	77	518	14.9%	450	3,487		12.9%
2017-18	Hispanic	Total	227	579	39.2%	1,299	3,481		37.3%
2018-19	Hispanic	Total	223	562	39.7%	1,320	3,528		37.4%
2019-20	Hispanic	Total	212	518	40.9%	1,363	3,487		39.1%
							1		
2017-18	Other	Female	9	579	1.6%	107	3,481		3.1%
2018-19	Other	Female	11	562	2.0%	94	3,528		2.7%



ı	I			ı	i	İ		Ī
2019-20	Other	Female	11	518	2.1%	82	3,487	2.4%
2017-18	Other	Male	7	579	1.2%	70	3,481	2.0%
2018-19	Other	Male	10	562	1.8%	73	3,528	2.1%
2019-20	Other	Male	9	518	1.7%	70	3,487	2.0%
2017-18	Other	Total	16	579	2.8%	177	3,481	5.1%
2018-19	Other	Total	21	562	3.7%	167	3,528	4.7%
2019-20	Other	Total	20	518	3.9%	152	3,487	4.4%
2017-18	White	Female	127	579	21.9%	969	3,481	27.8%
2018-19	White	Female	130	562	23.1%	991	3,528	28.1%
2019-20	White	Female	116	518	22.4%	952	3,487	27.3%
2017-18	White	Male	130	579	22.5%	636	3,481	18.3%
2018-19	White	Male	103	562	18.3%	659	3,528	18.7%
2019-20	White	Male	104	518	20.1%	654	3,487	18.8%
2017-18	White	Total	257	579	44.4%	1,605	3,481	46.1%
2018-19	White	Total	233	562	41.5%	1,650	3,528	46.8%
2019-20	White	Total	220	518	42.5%	1,606	3,487	46.1%

Rpt		FTIC		Tot Enrolln	
Year	Gender	LEP	DIS	LEP	DIS
2017-18	Female	0	6	6	44
2018-19	Female	0	7	7	42
2019-20	Female	0	7	3	41
2017-18	Male	0	6	4	45
2018-19	Male	0	12	3	47
2019-20	Male	0	6	1	37
2017-18	Total	0	12	10	89
2018-19	Total	0	19	10	89
2019-20	Total	0	13	4	78



Rpt				AA Degre	ees	A	S-AAS De	grees	Certifi	cates			laureat grees	e
Year	Race	Gender	Num	Total	%	Num	Total	%	Num	Total	%	Num	Total	%
2017-18	All	Female	193	287	67.2%	60	90	66.7%	129	294	43.9%	48	62	77.4%
2018-19	All	Female	190	286	66.4%	79	125	63.2%	197	391	50.4%	46	62	74.2%
2019-20	All	Female	177	262	67.6%	28	45	62.2%	94	208	45.2%	43	62	69.4%
2017-18	All	Male	94	287	32.8%	30	90	33.3%	165	294	56.1%	14	62	22.6%
2018-19	All	Male	96	286	33.6%	46	125	36.8%	194	391	49.6%	16	62	25.8%
2019-20	All	Male	85	262	32.4%	17	45	37.8%	114	208	54.8%	19	62	30.6%
2017-18	All	Total	287	287	100.0%	90	90	100.0%	294	294	100.0%	62	62	100.0%
2018-19	All	Total	286	286	100.0%	125	125	100.0%	391	391	100.0%	62	62	100.0%
2019-20	All	Total	262	262	100.0%	45	45	100.0%	208	208	100.0%	62	62	100.0%
2017-18	Black	Female	18	287	6.3%	6	90	6.7%	17	294	5.8%	7	62	11.3%
2018-19	Black	Female	18	286	6.3%	10	125	8.0%	22	391	5.6%	5	62	8.1%
2019-20	Black	Female	14	262	5.3%	1	45	2.2%	16	208	7.7%	5	62	8.1%
2017-18	Black	Male	10	287	3.5%	5	90	5.6%	25	294	8.5%	1	62	1.6%
2018-19	Black	Male	8	286	2.8%	3	125	2.4%	16	391	4.1%	1	62	1.6%
2019-20	Black	Male	9	262	3.4%	0	45	0.0%	14	208	6.7%	3	62	4.8%
2017-18	Black	Total	28	287	9.8%	11	90	12.2%	42	294	14.3%	8	62	12.9%
2018-19	Black	Total	26	286	9.1%	13	125	10.4%	38	391	9.7%	6	62	9.7%
2019-20	Black	Total	23	262	8.8%	1	45	2.2%	30	208	14.4%	8	62	12.9%
2017-18	Hispanic	Female	77	287	26.8%	22	90	24.4%	49	294	16.7%	17	62	27.4%
2018-19	Hispanic	Female	78	286	27.3%	35	125	28.0%	89	391	22.8%	18	62	29.0%
2019-20	Hispanic	Female	81	262	30.9%	13	45	28.9%	39	208	18.8%	14	62	22.6%
2017-18	Hispanic	Male	31	287	10.8%	11	90	12.2%	38	294	12.9%	4	62	6.5%
2018-19	Hispanic	Male	30	286	10.5%	14	125	11.2%	59	391	15.1%	6	62	9.7%
2019-20	Hispanic	Male	27	262	10.3%	7	45	15.6%	37	208	17.8%	2	62	3.2%
2017-18	Hispanic	Total	108	287	37.6%	33	90	36.7%	87	294	29.6%	21	62	33.9%
2018-19	Hispanic	Total	108	286	37.8%	49	125	39.2%	148	391	37.9%	24	62	38.7%
2019-20	Hispanic	Total	108	262	41.2%	20	45	44.4%	76	208	36.5%	16	62	25.8%
2047.40	Oul	F 1	44	207	2.00/	2	00	2.20/	7	204	2.40/		63	6.50/
2017-18	Other	Female	11	287	3.8%	2	90	2.2%	7	294	2.4%	4	62	6.5%
2018-19	Other	Female	10	286	3.5%	4	125	3.2%	6	391	1.5%	2	62	3.2%
2019-20	Other	Female	10	262	3.8%	0	45	0.0%	2	208	1.0%	0	62	0.0%
2017-18	Other	Male	8	287	2.8%	3	90	3.3%	3 5	294	1.0%	0	62	0.0%
2018-19	Other	Male	2	286	0.7%		125	2.4%		391	1.3%	1	62	1.6%
2019-20	Other	Male	7	262	2.7%	1	45	2.2%	4	208	1.9%	1	62	1.6%
2017-18 2018-19	Other	Total	19	287	6.6% 4.2%	5	90	5.6%	10	294	3.4%	4	62 62	6.5%
	Other	Total	12	286		7	125	5.6%	11	391	2.8%	3		4.8%
2019-20	Other	Total	17	262	6.5%	1	45	2.2%	6	208	2.9%	1	62	1.6%
2017 19	White	Eomala	97	207	30.3%	30	90	22 20/	5.6	204	10.0%	20	62	27 20/
2017-18	White	Female Female	87 84	287 286	29.4%	30 30	90 125	33.3% 24.0%	56 80	294 391	19.0% 20.5%	20	62 62	32.3% 33.9%
2018-19		Female		262	27.5%	14	45		37	208	17.8%	24	62	
2019-20	White White	Male	72 45	287	15.7%	11	90	31.1% 12.2%	99	208	33.7%	9	62	38.7% 14.5%
2017-18	White	Male	56	286	19.6%	26	125	20.8%	114	391	29.2%	8	62	12.9%
2019-20	White	Male	42	262	16.0%	9	45	20.0%	59	208	28.4%	13	62	21.0%
2019-20	White	Total	132	287	46.0%	41	90	45.6%	155	294	52.7%	29	62	46.8%
2017-18	White	Total	140	286	49.0%	56	125	44.8%	194	391	49.6%	29	62	46.8%
2019-20	White	Total	114	262	43.5%	23	45	51.1%	96	208	46.2%	37	62	59.7%
2013-50	vvriite	rotal	114	262	43.5%	23	45	51.1%	96	208	40.2%	3/	02	59.7%



1/27/2021; Source: SDB 2018-2020

Notes: Reporting years (Rpt Year) begin with the summer term (for example, Rpt Year 2019-20 includes summer 2019, fall 2019 and winter/spring 2020).

Total completions reported for each completion category exclude any students reported as Non-Resident Alien, Unknown Race,
Unknown Gender, or Unknown Citizenship. Other race includes Asian, American Indian or Alaskan Native, Native Hawaiian or Pacific Islander, and Multi-racial.

DIS refers to students with a reported verified disability and LEP refers to students categorized as Limited English Proficiency.

Data are based on the degree or other formal award earned, as declared by the institution and defined in rule 6A-14.030, Florida Administrative Code, and include: Associate In Arts Degree (AA); Associate in Science Degree (AS); College Credit Certificate (CCC); Career Certificate (CC); Associate in Applied Science Degree (AAS); Baccalaureate Degree; Applied Technology Diploma (ATD); Education Preparation Institution Certificate (EPI); Certificate of Professional Preparation (CPP); Apprenticeship Program (APPR); Advanced Technical Certificate (ATC). Certificates include CCC, CC, ATC, APPR, ATD, CPP, and EPI.

								Baccala	ureate
		AA De	grees	AS - AAS	Degrees	Certifi	cates	Degrees	
Rpt Year	Gender	LEP	DIS	LEP	DIS	LEP	DIS	LEP	DIS
2017-18	Female	0	4	0	3	0	4	1	1
2018-19	Female	0	2	0	1	2	6	0	0
2019-20	Female	0	4	0	2	0	1	1	1
2017-18	Male	1	4	0	2	0	3	0	0
2018-19	Male	0	3	1	3	0	8	0	0
2019-20	Male	0	4	0	1	0	5	0	2
2017-18	Total	1	8	0	5	0	7	1	1
2018-19	Total	0	5	1	4	2	14	0	0
2019-20	Total	0	8	0	3	0	6	1	3

Colleges should continue to assess, modify and/or develop new methods and strategies for accomplishing the established goals that have not been achieved based on goals set in the previous year.

The college is achieving all goals: No If no, provide:

An evaluation of each of the methods and strategies developed to increase student completions from underrepresented groups.

Response: Student completion data provided by FLDOE reveals a decrease (approximately one percentage point) in the number of Black AA degree completers (26 to 23 students) at SFSC. Data suggest Black males continue to make-up a small proportion of the college's overall AA completers. Data also suggest the Black student population at SFSC (specifically male) are continually underrepresented among AS degree and certificate completers. Particularly AS completers, which decreased to 0 enrollments in 2019-20. Among all completers and compared to the previous year, Hispanic student representation at SFSC continues to increase in the AS, certificate, and baccalaureate degrees. Enrollment data reveal the White student population continue to comprise the largest population with the Hispanic population trailing.

According to current data provided by the Florida Department of Education (FLDOE), South Florida State College's (SFSC) completion rates notably exceed state averages and rank top in the Florida College System (FCS). The FCS 100% and 150% fall cohort completion rates are 21% and 41%, respectively. In



comparison, SFSC's 100% fall cohort completion rate is 37% (third in the state) or 16 percentage points higher than the FCS average. The College's 100% completion rates disaggregated by race/ethnicity were also notably higher than FCS averages. The Hispanic student completion rate for SFSC (37%) ranks third in the State and is 18 percentage points higher than the FCS average (19%). SFSC's 150% fall cohort completion rate (56%) was 15 percentage points higher than the State average and ranks third among all FCS institutions. Additionally, SFSC's 150% fall cohort completion rate for Hispanic students (58%) ranks number one in the FCS.

New methods and strategies, if applicable.

Response: New and revised efforts are underway to address these challenges. Those efforts include continuing to support for the Minority Male Initiative. The Minority Male Initiative aims to increase retention and completion. Due to the pandemic, this event was recorded and shared with all high schools and their students of color. The video was also shared on SFSC's social media. In 2014, SFSC set in place actions to improve the success of Hispanic and low-income students in STEM programs of study, including: bi-lingual academic advising and the five-year Hispanic Supporting Institution (HSI) STEM grant from the FLDOE. A goal of this grant is to double the representation of Hispanic students among STEM degree graduates by providing specialized advising/counseling and establishing a new mechatronics degree program. These actions are presently being assessed to gauge their effectiveness and overall impact.

Additionally, SFSC is presently developing a Quality Enhancement Plan (QEP), which will help the College achieve its equity goals. The QEP, titled Panther **PATH**ways: *Increasing Attainment through Access*, is a focused effort to institute guided pathways and provide structured guidance and holistic support measures for all students. The overarching goal is to improve student completion rates (attainment) and facilitate the seamless transfer to either a four-year institution or in-field job placement. This effort includes intensive and continual academic advising, early career exploration, structured and holistic support by helping prepare students for their academic path, advising them along the path, teaching them to learn, and helping them successfully complete their path.

Student Success in Targeted Programs

The college's plan for 2019-20 should have included methods and strategies to increase the participation of students in programs and courses in which students have been traditionally underrepresented, including, but not limited to, mathematics, science, computer technology, electronics, communications technology, engineering and career education, as required under section 1000.05(4), F.S. Colleges should provide any updates to methods and strategies, if applicable.

The college is providing updates: **Yes** If no, provide:

An evaluation of each of the methods and strategies developed to increase underrepresented student participation in programs and courses.



Response: Click here to enter text.

New methods and strategies, if applicable.

Response: Through the Federal HSI-STEM grant, the College has hired College Success Coaches including a remote coach who assist with recruiting, advising, and personal and academic support to aid students in STEM programs. More minority students are entering STEM programs. Since the inception of SFSC's Guide to Personal Success (GPS), over 7,000 students have completed this first-year experience (FYE) initiative. The primary components of GPS freshman orientation and a First Year Experience course—were designed to provide a meaningful support program for first-year students, especially those in at-risk populations. The project was initially launched as a pilot effort and then scaled-up. To date, it has been scaled-up. to capture 100% of entering students including Dual Enrolled high school students. As a result of the pandemic, GPS is now offered online. SFSC's fall-to-fall persistence among all degree and certificate students continues to increase. Moreover, the college is presently among the leaders in the state in 100%, 150%, and 200% completion rates. All students receive face-to-face and remote academic advising from professional advisors which has enhanced student success and degree completion. Degree Works, degree audit system, has been updated for accuracy. This online program provides accurate, up-to-date course completion information as well as courses still needed to complete the degree. It assists students in the process of selecting the correct courses for their degree, which is anticipated to have an appreciable impact on degree completion and time to degree.

Review of Part IV: Strategies to Overcome Underrepresentation of Students (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Is the college achieving all its goals in	Select one.		
terms of student enrollments by race,			
gender, students with disabilities and			
students with limited English			
proficiencies?			
If no, evaluation of current	Select one.		
methods and strategies and new			
methods and strategies provided?			
Is the college achieving all its goals in	Select one.		
terms of student completions by race,			
gender, students with disabilities and			
students with limited English			
proficiencies?			
If no, evaluation of current	Select one.		
methods and strategies and new			
methods and strategies provided?			
The report should include an analysis of	Select one.		
student participation in traditionally			
underrepresented programs and			



Requirement	Response	Comments	Action
courses, including, but not limited to,			
mathematics, science, computer			
technology, electronics,			
communications technology,			
engineering and career education. Did			
the college provide updates for its goal			
in terms of student completions across			
the aforementioned categories?			
If no, evaluation of current	Select one.		
methods and strategies and new			
methods and strategies provided?			



Part V. Substitution Waivers for Admissions and Course Substitutions for Eligible Students with Disabilities

Course Substitution Report, Form CSR01

Please list the number of students who received course substitutions as well as the required course(s), substitution(s) provided and discipline area (e.g., mathematics) by disability type beginning with the fall semester of the preceding academic year. For the courses, please include the prefix, course number and course name (e.g., ENC 1101 Composition I). Add rows if necessary. Please indicate "0" for the number of students if no substitutions were granted.

Disability Type	Number of Students	Required Course(s) (prefix, number and title)	Substituted Course(s) (prefix, number and title)	Discipline Area
Deaf/Hard of Hearing	0			
Visual Impairment	1	Lab science general education	Non-lab science general education	Science
		6 hours mathematics general education	GEB 2430 Business Ethics MAR 2011 Principles of Marketing	Mathematics
Specific Learning Disability	1	6 hours mathematics general education	GEB 1011 Introduction to Business CGS 2510C Spreadsheet Applications	Mathematics



Disability Type	Number of Students	Required Course(s) (prefix, number and title)	Substituted Course(s) (prefix, number and title)	Discipline Area
Orthopedic Impairment	0			
Speech/Language Impairment	0			
Emotional or Behavioral Disability	0			
Autism Spectrum Disorder	0			
Traumatic Brain Injury	0			
Other Health Impairment	0			

How many requests for course substitutions were made and how many substitutions were granted during the preceding academic year? (Please list the number of requests per semester starting with the fall semester.) Please indicate "0" if no substitutions were requested or granted.

Semester	Number of Substitutions Requested	Number of Substitutions Granted
Fall 2019	2	2
Spring 2020	1	1



Semester	Number of Substitutions Requested	Number of Substitutions Granted
Summer 2020	0	0
Total	3	3

Review of Part V: Course Substitutions (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Did the college submit	Select		
the Course Substitution	one.		
Report?			



Part VI. Gender Equity in Athletics

The college offers athletic programs: Yes If no, move to the next section. If yes, complete this section.

Assessment of Athletic Programs

Section 1006.71, F.S., Gender equity in intercollegiate athletics, is applicable to postsecondary institutions offering athletic programs. Florida College System institutions that offer athletic programs shall develop a gender equity plan pursuant to section 1000.05, F.S. The plan is to include consideration of equity in sports offerings, participation, availability of facilities, scholarship offerings and funds allocated for administration, recruitment, comparable coaching, publicity and promotion and other support costs. An annual assessment is required and each college president is to be evaluated on the extent to which gender equity goals have been accomplished.

For this part, provide the college's latest Equity in Athletics Disclosure Act (EADA) Survey Federal Report as an appendix.

Data Assessment

Section 1006.71, F.S., requires an assessment of major areas to evaluate the college's progress toward gender equity in athletics.

- i. Sport Offerings: South Florida State College offers interscholastic sports offerings for women in softball, volleyball and cross country, and men in baseball.
- ii. Participation Rates are substantially proportionate to the enrollment of males and females. The participation rates for men's and women's sports are listed in the table below
- iii. Availability of facilities; Athletic facilities are available for all females and male athletes. The Panthers gym, softball field, running course and baseball field are all used by their respective athletes of each sport on an equally scheduled basis. Each athletic team has a locker room facility, and the strength and training center (fitness center) is open and accessible for all sports teams equally.
- iv. Scholarship offerings for athletes: Each athletic program has a scholarship package, which can include up to tuition, fees, books, and meal options. SFSC funds 34 scholarship offerings for female sports and 18 for male sports.
- v. Funds allocated for athletic recruitment, administration, coaching, publicity and promotions, can be found in the EADA report.
- vi. Equipment and Supplies: Equipment and supplies for each athletic team are purchased through each respective coach from the budget that each sport receives. The athletics director approves these purchases.
- vii. Scheduling of games and practice times: Scheduling for games and practice are also at the discretion of each sports coach. The athletic director approves all schedules.
- viii. Opportunities for tutoring: South Florida State College has open tutoring labs that are accessible to all students on campus as well as online tutoring. All students have the opportunity to receive help as they request it at no cost to the student. Coaches may organize team study times for additional support at their discretion.
- ix. Medical and Training services: South Florida State College contracts with an athletic trainer who facilitates all needs at each home athletic event for all sports. The trainer also holds open training room hours during the week accessible to all athletes on each team for extended care.



x. Housing and dining facilities: The South Florida State Foundation, Inc. provides an opportunity for housing for all students at the Hotel Jacaranda. All students have the opportunity to rent a unit on a first come first serve basis. There are also alternative rental properties in the area that may be an option for student housing at their discretion. Dining facilities are available on the campus through the SFSC cafeteria Monday through Friday.

Provide updates or new information related to sports offerings; participation; availability of facilities; scholarship offerings; funds allocated for administration, recruitment, comparable coaching, publicity and promotions; or other considerations by the college to continue efforts to achieve gender equity. If the college is not in compliance with Title IX, updates must be included in the college's Corrective Action Plan of this report.

Compliance with Title IX

Using athletic participation data from the latest EADA Survey Federal Report, complete the following table to determine gender equity based on participation rates.

Athletic Participation by Gender Compared to Student Enrollments by Gender for July 1, 2018, through June 30, 2019, and July 1, 2019, through June 30, 2020

	2018-19			2019-20			
	Males	Females	Total		Males	Females	Total
Total Number of Athletes	24	35	59	Total Number of Athletes	25	36	61
Percent of Athletes by	41%	59%	100%	Percent of Athletes by	41%	59%	100%
Gender				Gender			
Total Number of	1088	1823	2911	Total Number of	1103	1841	2944
Enrollments				Enrollments			
Percent of Enrollments by	37%	63%	100%	Percent of Enrollments by	37%	63%	100%
Gender				Gender			
Difference between the	4%	4%		Difference between the	4%	4%	
percent of athletes and the				percent of athletes and the			
percent of students				percent of students			
enrolled				enrolled			

Proportionality of Participation

Based on the table, is the percentage of female athletes greater than (or at least within 5 percentage points of) the percent of female students enrolled? **2018-19**: **Yes 2019-20**: **Yes**Based on the participation rates of female athletes compared to female enrollments and based on the college's athletic program assessment as presented in the EADA Survey Federal Report, check at least one component below for assuring the institution is in compliance with Title IX, Gender Equity in Athletics.

- □ Accommodation of interests and abilities
- Substantial proportionality
- History and practice of expansion of sports

Corrective Action Plan



If the program is not in compliance, complete the Corrective Action Plan below and specify or update the plan to achieve compliance. Include completion dates for each method and strategy.

Gender Equity in Athletics Component	Planned Actions to Address Deficiencies Found in Athletics	Responsible Person(s) and Contact Information	Timelines
N A	N A	N A	N A



Review of Part VI: Gender Equity in Athletics (Completed by Division of Florida Colleges)

Requirement	Response	Comments	Action
Does the report include the Equity in Athletic Disclosure Act (EADA) Survey Federal Report for 2020?	Select one.		
Does the equity report reflect updates or new information related to: sports offerings; participation, availability of facilities; scholarship offerings; funds allocated for administration, recruitment, comparable coaching, publicity and promotions, or other considerations by the college to continue efforts to achieve gender equity?	Select one.		
Is the percentage of female athletes greater than (or at least within five percentage points of) the percent of female students enrolled?	Select one.		
Does the report include any of the following to ensure compliance with Title IX?	Select one.		
Accommodation of interests and abilities	Select one.		
Substantial proportionality	Select one.		
History and practice of expansion of sports	Select one.		
If there were any disparities in sections A or B, or if the percentage of female participants was not substantially proportionate to the percentage of female enrollments, did the college submit a corrective action plan?	Select one.		



Part VII. Signature Page FLORIDA EDUCATIONAL EQUITY ACT 2020-21 Annual EQUITY UPDATE REPORT Signature Page

South Florida State College

The college ensures that section 1000.05, F.S., section 1006.71, F.S., and section 1012.86, F.S., and implementing Rules 6A-6A-10.041 and 6A-19.001-.010, F.A.C., referenced in this report, are properly implemented and that this institution prohibits discrimination against students, applicants for admission, employees or applicants for employment on the basis of race, color, ethnicity, national origin, gender, pregnancy, disability, age or marital status.

The college has developed policies and procedures for providing reasonable substitutions for admission, graduation, study program admission and upper-division entry for eligible students with disabilities as required by section 1007.264 and section 1007.465, F.S., and for implementing Section 504 of the Rehabilitation Act of 1973.

The institution is in compliance with the identified components of the athletic programs, as required by Title IX, the Florida Educational Equity Act, section 1006.71, F.S., Gender equity in intercollegiate athletics and, where not compliant, the college has implemented a corrective action plan. (Applicable for institutions with athletic programs.)

The college actively implements and monitors the Employment Equity Accountability Plan and certifies compliance with all statutory requirements of section 1012.86, F.S.

EQUITY OFFICER DATE

4-21-21

4-21-21

COLLEGE PRESIDENT DATE

CHAIR OF DISTRICT BOARD OF TRUSTEES

DATE

DATE

This concludes the 2020-21 Annual Equity Update Report, which must be submitted, as a Word document, to FCSInfo@fldoe.org by April 30, 2021. Colleges may attach additional files (PDF or Word) as appendices.