



**SFSC
District Board of Trustees
Regular Meeting
August 26, 2026**

**Highlands Campus
1:00 p.m.**

**Terry Atchley, Chair
John Eason, Vice Chair
Derren Bryan
Robert Conerly
Devon Donaldson
Justin Fussell
Denise Grimsley
Alison Hancock
Fred Hawkins, President/Secretary**

1.0 Call to Order and Preliminary Matters



OFFICE OF THE PRESIDENT

Item 1.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: ADOPTION OF AGENDA

It is recommended that the agenda of the regular meeting of August 26, 2026 be adopted.

SUGGESTED MOTION:

**Move to adopt the agenda of the regular meeting of
August 26, 2026 as presented.**

**REGULAR MEETING AGENDA
SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES
HIGHLANDS CAMPUS
AUGUST 26, 2026
1:00 P.M.**

- 1.0 Call to Order and Preliminary Matters
 - 1.1 Adoption of Agenda
 - 1.2 Approval of Minutes
 - 1.2.1 Regular Minutes – June 29, 2026
 - 1.3 Adoption of the 2026-2027 Meeting Schedule and Review of Master Calendar & SFSC Events Calendar
- 2.0 Communications, Introductions, and Recognition
 - 2.1 New Employee Introductions
 - 2.2 Employee Retirement Acknowledgement
- 3.0 Public Comment
- 4.0 Presentations
- 5.0 Consent Agenda Action Items
 - 5.1 Personnel Actions
 - 5.2 Agreements and Contracts
 - 5.2.1 Memorandum of Understanding Agreement - CareerSource Heartland
 - 5.2.2 Affiliation Agreement – Precision First Healthcare – Dr. Kane Thomas
 - 5.3 Operating Actions
 - 5.3.1 Monthly Accounts Payable & Payroll Check Register
 - 5.3.2 Property Disposals – July 2026
- 6.0 Planning and Policy Issues
 - 6.1 Reorganization of the Board
- 7.0 Academic and Student Matters
 - 7.1 Curriculum Proposal & 2027-2028 General Education Review
- 8.0 Other Action Items
 - 8.1 SFSC Mission Statement Affirmation
- 9.0 Reports
 - 9.1 Financial Report
 - 9.2 Resource Development Report
 - 9.3 President's Report
 - 9.4 Board Attorney Report
 - 9.5 Board Member Reports
 - 9.6 Board Chair Report
- 10.0 Adjournment



OFFICE OF THE PRESIDENT

Item 1.2.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: MINUTES – REGULAR MEETING – JUNE 29, 2026

It is recommended that the minutes of the regular meeting held June 29, 2026 be approved as presented.

SUGGESTED MOTION:

Move to approve the minutes of the June 29, 2026 regular meeting as presented.

**MEETING MINUTES
SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES
JUNE 29, 2026**

Members Present: Mr. Terry Atchley, Chair
Mr. John Eason, Vice Chair
Mr. Justin Fussell
Ms. Denise Grimsley
Ms. Alison Hancock
Mr. Fred Hawkins, President/Secretary
Ms. Andrea Amigo, College Attorney

Excused: Mr. Derren Bryan Mr. Bo Conerly Mr. Devon Donaldson

Staff Present: Mrs. Ashley Bennett Dr. Mark Bukowski Dr. James Hawker
Mr. Peter Elliott Mr. Harry Havery
Dr. Michele Heston Mrs. Mary Hutzelman Mr. Don Kesterson
Dr. Melissa Kuehnle Mrs. Amie Kelly Mrs. Emily Dabolt
Dr. Asena Mott Mr. Keith Loweke Mrs. Anastasia Fucsher
Mrs. Mary VonMerveldt Mrs. Melissa Prusinski Ms. Brenda Daniels
Mrs. Kelly Fairfield Dec Ms. Tasha Saucedo Ms. Rebecca Nero

Excused: Dr. Kathleen Cappel Mrs. June Weyrauch

The regular meeting of the District Board of Trustees was called to order at 11:00 a.m. on the Highlands Campus of South Florida State College by Board Chair, Mr. Terry Atchley.

1.0 PRELIMINARY MATTERS

1.1 Adoption of Agenda

Mr. Atchley welcomed everyone to the meeting. He stated due to conflicting schedules and time constraints, Mr. Atchley will amend the agenda by starting with Item 8.0.

Mr. Eason made a motion, seconded by Ms. Grimsley, to adopt the amended agenda beginning with Item 8.0 of the regular meeting as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

1.2 Approval of Minutes

1.2.1 Planning/Budget Workshop Minutes

Mr. Fussell made a motion, seconded by Mr. Eason, to approve the minutes of the planning/budget workshop held May 27, 2026 as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

1.2.2 Regular Meeting Minutes

Ms. Eason made a motion, seconded by Ms. Grimsley, to approve the minutes of the regular meeting held May 27, 2026 as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

1.3 Review of Master Calendar & SFSC Events Calendar

The Master Calendar and SFSC Events Calendar were reviewed. No recommendations were made.

2.0 COMMUNICATIONS, INTRODUCTIONS, AND RECOGNITIONS

2.1 New Employee Introduction

The following new employees were introduced:

Employee	Position	Supervisor	Hired
Rebecca Nero	Adm. Asst. III, Arts & Sciences	Dr. James Hawker	1/20/2026
Harry Havery	Director, Cultural Programs	Fred Hawkins	2/2/2026
Tasha Saucedo	Admissions Specialist	Kelly Fairfield Dec	2/23/2026

3.0 PUBLIC COMMENT

None

4.0 PRESENTATION

None

5.0 CONSENT AGENDA ACTION ITEMS

5.0 Personnel Actions

Approved a list of resignations; retirements; and adjunct faculty for the 2025-26, academic year as needed as presented.

(EXHIBIT "A")

5.2 Agreements and Contracts

5.2.1 Dual Enrollment Agreement – Arcadia Christian Academy

Approved the agreement between Arcadia Christian Academy and South Florida State College as presented.

(EXHIBIT "B")

5.2.2 Dual Enrollment Agreement – Faith Community Christian

Approved the agreement between Faith Community Christian and South Florida State College as presented.

(EXHIBIT "C")

5.2.3 Dual Enrollment Agreement – Divine Academy

Approved the agreement between Divine Academy and South Florida State College as presented.

(EXHIBIT "D")

5.2.4 Dual Enrollment Agreement – Independent Baptist Academy

Approved the agreement between Independent Baptist Academy and South Florida State College as presented.

(EXHIBIT "E")

5.2.5 Dual Enrollment Agreement – Grace Christian School

Approved the agreement between Grace Christian School and South Florida State College as presented.

(EXHIBIT "F")

5.2.6 Dual Enrollment Agreement – Heartland Christian School

Approved the agreement between Heartland Christian School and South Florida State College as presented.

(EXHIBIT "G")

5.2.7 Dual Enrollment Agreement – Home Education Students and Parents

Approved the agreement between Homed Education Students and Parents and South Florida State College as presented.

(EXHIBIT "H")

5.2.8 Dual Enrollment Agreement – Parkview Prep Academy

Approved the agreement between Parkview Prep Academy and South Florida State College as presented.

(EXHIBIT "I")

5.2.9 Dual Enrollment Agreement – The Academy at the Parc

Approved the agreement between The Academy at the Parc and South Florida State College as presented.

(EXHIBIT "J")

5.2.10 Dual Enrollment Agreement – School Board of DeSoto County

Approved the agreement between School Board of DeSoto County and South Florida State College as presented.

(EXHIBIT "K")

5.2.11 Dual Enrollment Agreement – School Board of Hardee County

Approved the agreement between School Board of Hardee County and South Florida State College as presented.

(EXHIBIT "L")

5.2.12 Dual Enrollment Agreement – School Board of Highlands County

Approved the agreement between School Board of Highlands County and South Florida State College as presented.

(EXHIBIT "M")

5.2.13 Dual Enrollment Agreement – The School Board of Polk County

Approved the agreement between School Board of Polk County and South Florida State College as presented.

(EXHIBIT "N")

5.2.14 Dual Enrollment Agreement – Early College Student Performance Contract

Approved the Early College Student Performance College as presented.

(EXHIBIT "O")

5.2.15 Affiliation Agreement – HCA Florida Highlands Hospital

Approved the agreement between HCA Florida Highlands Hospital and South Florida State College as presented.

(EXHIBIT "P")

5.2.16 Affiliation Agreement – BayCare Health System, Inc.

Approved the agreement between BayCare Health System, Inc. and South Florida State College as presented.

(EXHIBIT "Q")

5.2.17 Affiliation Agreement – Who We Play For, Inc.

Approved the agreement between Who We Play For, Inc. and South Florida State College as presented.

(EXHIBIT "R")

5.3 Operational Actions

5.3.1 Monthly Accounts Payable/Payroll Check Register

Approved the monthly accounts payable/monthly payroll check registers and summary for all funds through May 2026.

(EXHIBIT "S")

5.3.2 Property Disposals – June 2026

Approved the deletion of college property from inventory records as presented.

(EXHIBIT "T")

Mr. Eason made a motion, seconded by Mr. Fussell, to approve the Consent Agenda, Items 5.1 through 5.3.2 as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock.
Motion carried by unanimous vote.

6.0 PLANNING AND POLICY ISSUES

None

7.0 ACADEMIC AND STUDENT MATTERS

7.1 Curriculum Proposals

Dr. Heston presented the curriculum revisions and additions to the Board.

(EXHIBIT "U")

Mr. Fussell made a motion, seconded by Ms. Grimsley, to approve the curriculum proposals as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.0 PURCHASING AND OTHER ACTION ITEMS

8.1 Current Unrestricted Fund Budget

Mr. Elliott presented a request to accept the Current Unrestricted Fund Budget. He reported pursuant to State Board of Education Rule 6A-14.0716, Florida Administrative Code – Florida College Systems Budgets, the College shall prepare a budget for the Current Unrestricted (General) Fund in such form as prescribed by the State Board of Education. Mr. Elliott stated that the approved budget is to be submitted to the Chancellor of the Florida College System no later than June 30, 2026. He stated that a proposed budget for FY2026-27 based upon the FY2026-27 state appropriations pursuant to the instructions provided by the Division of Florida Colleges has been provided for the Board's review. Mr. Elliott stated amendments to the budget will be made, if necessary, to conform the budget to the final passed General Appropriations Act, as approved by the Governor, once we have the final approved act.

(EXHIBIT "V")

Ms. Grimsley made a motion, seconded by Mr. Fussell, to approve the Current Unrestricted Fund budget, pending the final approval and signature of the Governor. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.2 FY2026-27 Salary Schedule

Mr. Elliott asked for a motion to approve the FY2026-27 Salary Schedule as presented. Mr. Elliott stated the salary schedule includes all positions added, deleted, or amended as of June 1, 2026.

(EXHIBIT "W")

Ms. Hancock made a motion, seconded by Mr. Fussell, to approve the amended Salary Schedule as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.3 Capital Outlay Budget

Mr. Elliott presented a request to accept the Capital Outlay Budget, pending final approval by the Governor. Mr. Elliott gave brief overview of the Capital Outlay Budget for the FY2026-27, inclusive of any capital outlay projects included in the General Appropriations Act. He stated such projects are subject to the final approval and signature of the

Governor and the capital outlay budget will be amended as necessary once the College has received the final approved act.

(EXHIBIT "X")

Mr. Fussell made a motion, seconded by Mr. Eason, to approve the Capital Outlay Budget, pending the final approval and signature of the Governor. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.4 Amendment to 2023-2028 Educational Plant Survey

Mr. Elliott reported on June 21, 2023, the Board approved its 2023-2028 Educational Plant Survey (EPS). He gave a brief highlight of the EPS and the Capital Improvement Plan (CIP). Mr. Elliott reported that the Highlands Career Institute made the decision to move out of Building L, located on the Avon Park campus, due to budgetary considerations. Mr. Elliott presented a request to modify the EPS, known as a spot survey, to remodel Building L. He stated the request will allow SFSC to include the building into the CIP and move forward with funding requests. Mr. Elliott stated the request will turn Building L into useable classroom space for college purposes.

(EXHIBIT "Y")

Mr. Fussell made a motion, seconded by Ms. Hancock, to approve the amendment to the 2023-2028 Educational Plant Survey as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.5 Capital Improvement Plan (CIP)

Mr. Elliott presented a request to approve the Capital Improvement Plan for 2026-2027 through 2027-2028 and submission to the Division of Florida Colleges. He gave a brief description of the CIP assessment and the needs of the college. Mr. Elliott reported the CIP and Legislative Budget Request have been prepared in accordance with the Educational Plant Survey (2023-2028).

(EXHIBIT "Z")

Mr. Eason made a motion, seconded by Mr. Fussell, to approve the Capital Improvement Plan for 2026-2027 and submission to the Division of Florida Colleges as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.6 Laboratory Fees

Mr. Elliott reported Pursuant to Section 1009.23(12(a), Florida Statutes, SFSC Policy 4.11 – Student Fees, and College Procedure 4114 – Lab/Course and Distance Learning Fees, the College is authorized to assess laboratory fees to cover the costs of consumable materials, supplies, insurance, or other special products or services purchased by the College and provided to students in a designated course/program so that students may complete the required learning projects or assignments. He stated pursuant to Procedure 4114, College personnel have reviewed all the laboratory fees.

He highlighted and distributed handouts to the Board of the recommendations and fee revisions for their review. Mr. Elliott reported that notification of fee changes was properly noticed on the college website and in the newspaper as required.

(EXHIBIT "AA")

Mr. Fussell made a motion, seconded by Ms. Grimsley, to approve the laboratory fee schedule as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.7 Recertification of Direct Support Organization (DSO)

Mrs. Dabolt presented a request to accept the 2025 independent audit and IRS form 990 and to reauthorize the SFSC Foundation, Inc. to work on behalf of the college as a direct support organization in support of the college's vision and mission, utilizing support from the college as presented for the 2026-28 fiscal year.

(EXHIBIT "BB")

Ms. Grimsley made a motion, seconded by Mr. Fussell, to accept the 2025 independent audit and IRS form 990 and to reauthorize the SFSC Foundation, Inc. to work on behalf of the college as a direct support organization for the 2026-27 fiscal year as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

8.8 Approval of Presidential Contract

Mr. Atchley stated the contract was distributed to the Board for their review. Ms. Andrea Amigo, Board Attorney gave a brief overview and stated no changes to the president's contract. Ms. Grimsley stated that she is grateful for him and the work that he has done. Mr. Atchley stated he appreciates President Hawkins and to continue his hard work and efforts.

President Hawkins stated that it is hard to believe it has only been three years working at SFSC. He stated that he is truly blessed with the best team that he has worked with in his career. President Hawkins thanked everyone for their continued support.

Mr. Eason made a motion, seconded by Ms. Grimsley, to approve the presidential contract as presented. Those voting in favor of the motion were Mr. Atchley, Mr. Eason, Mr. Fussell, Ms. Grimsley, and Ms. Hancock. **Motion carried by unanimous vote.**

(EXHIBIT "CC")

9.0 REPORTS

9.1 Financial Report

Mr. Elliott reported on updated summary views and reports of revenue and expenditure summary compared to budgeted funds within the Operating Budget through May 2026.

(EXHIBIT "DD")

9.2 Resource Development Report

Mrs. Emily Dabolt reported that the South Florida State College Foundation, Inc. received donations and pledges in the amount of **\$16,178.00** from May 1 through May 31, 2026.

Mrs. Dabolt reported on the following items:

1. Grant Update: Mrs. Dabolt reported on the following grant awards:

- SFSC and The Henson Fund Partnership Opportunities 2026 \$ 39,139
- Florida Gulf Coast Gulf Scholars Program \$ 62,800

9.3 President's Report

President Hawkins reported on the following items:

1. Recapped the FCS Campus Safety Workshop that he and Mr. Keith Loweke attended June 23-24 in Orlando.
2. Reminded the Board to submit their Form 1 Financial Disclosures by June 30.
3. Announced that he would be on vacation in July but would be available if they needed to contact him.

9.5 Board Attorney's Report

Ms. Amigo stated no report.

9.6 Board Members' Reports

Ms. Hancock stated no report.

Ms. Grimsley stated no report.

Mr. Fussell stated no report.

Mr. Eason stated no report.

9.7 Board Chair Report

Mr. Atchley stated no report. He thanked everyone for what they do each and every day.

President Hawkins congratulated Mr. Atchley on his impending retirement from Hardee County and thanked him for his leadership.

10.0 ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 11:39 a.m.



OFFICE OF THE PRESIDENT

Item 1.3

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: REVIEW OF MASTER CALENDAR & SFSC EVENTS CALENDAR

Action Item:

The schedule of meetings for the 2026-2027 academic year located on the following page is recommended for your consideration. Time will be allocated to thoroughly discuss the meeting dates/times.

Information:

The Board of Trustees Calendar identifies the activities, meetings, and issues directly affecting the Board throughout the year. Please review the attached calendar and identify any additional items that should be listed, or any changes that might be necessary.

SUGGESTED MOTION:

Move to approve the South Florida State College District Board of Trustees Meeting Schedule for the 2026-2027 academic year as presented.

NOTICE OF MEETING DATES SOUTH FLORIDA STATE COLLEGE DISTRICT BOARD OF TRUSTEES

The regular monthly meetings, planning workshop, and budget workshop of the South Florida State College District Board of Trustees will be held, with the general public invited, as listed below:

Wednesday, September 23, 2026	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, October 28, 2026	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, December 2, 2026	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, January 27, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, March 24, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, April 28, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, May 19, 2027	Planning/Budget Workshop – 11:00 am	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, May 19, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, June 23, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, July 28, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL
Wednesday, August 25, 2027	Board Meeting – 1:00 pm	Highlands Campus, 600 W. College Dr., Avon Park, FL

General Subject Matter to Be Considered: Items of interest to the District Board of Trustees, including but not limited to, personnel matters, policy matters, business affairs, academic and student affairs, curriculum, grants, agreements, purchasing/construction, fee changes, monthly financial report, and other routine business. A copy of the Agenda may be obtained by contacting the President's office at (863) 784-7110.

District Board of Trustees Master Calendar

AUGUST 2026	SEPTEMBER 2026	OCTOBER 2026
18 Fall Trustee Retreat, 1 PM Highlands Campus 26 Board Meeting, 1 PM Highlands Campus	TBD Board Meeting, 1 PM Highlands Campus	21-24 ACCT Leadership Congress Chicago, IL TBD Board Meeting, 1 PM Highlands Campus
NOVEMBER 2026	DECEMBER 2026	JANUARY 2027
TBD Board Meeting, 1 PM Highlands Campus 21-29 Thanksgiving Break – College Closed	TBD Board Meeting, 1 PM Highlands Campus 10 Fall Commencement, TBD Wildstein Center, Highlands Campus 17-1/3 Winter Break – College Closed	TBD Board Meeting, 1 PM Highlands Campus
FEBRUARY 2027	MARCH 2027	APRIL 2027
7-10 ACCT National Legislative Summit, Washington, DC TBD Board Meeting, 1 PM Highlands Campus	TBD Board Meeting, 1 PM Highlands Campus 13-21 Spring Break – College Closed	TBD Board Meeting, 1 PM Highlands Campus
MAY 2027	JUNE 2027	JULY 2027
TBD Board Meeting, 1 PM Highlands Campus 12 Spring Commencement, TBD Wildstein Center, Highlands Campus	TBD Board Meeting, 1 PM Highlands Campus	TBD Board Meeting, 1 PM Highlands Campus

New Addition

Tentative *

South Florida State College Events Calendar

AUGUST 2026		SEPTEMBER 2026	OCTOBER 2026
10	Convocation Day 1, 8:30-11AM, Wildstein Center		
12	Convocation Day 2, 11-1:00PM, Wildstein Center		
NOVEMBER 2026		DECEMBER 2026	JANUARY 2027
23-27	College Closed – Thanksgiving Break	3 Foundation Christmas Luncheon, 11:30AM, Hotel Jacaranda	
30	Jacaranda Jubilee, 6:30PM Hotel Jacaranda Veranda	3 Associate Degree Nursing Pinning, 6PM, University Center, Highlands Campus	
		10 Fall Commencement, TBD Wildstein Center, Highlands Campus	
		17-1/3 Winter Break – College Closed	
FEBRUARY 2027		MARCH 2027	APRIL 2027
		13-21 Spring Break – College Closed	22 Student Art Show Reception, 4PM, Wildstein Center, Highlands Campus

New Addition

Tentative *

2.0 Communications, Introductions, and Recognitions



OFFICE OF THE PRESIDENT

Item 2.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: NEW EMPLOYEE INTRODUCTIONS

Employee	Position	Supervisor	Hired
Alexis Torres	Library Assistant II, Service Desk	Lena Phelps	3/23/26
Kristie Krell	Front Office Manager, Dental Education Office	Sheryl McGrath	4/20/26
Ryan Hehn	Business Intelligence Analyst	Corey Wales	4/1/26
Renee Marcy	Administrative Assistant III, Institutional Effectiveness	Corey Wales	5/4/26



OFFICE OF THE PRESIDENT

Item 2.2

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: EMPLOYEE RETIREMENT ACKNOWLEDGEMENT

Employee	Position	Dates of Service
Michael B. Austin	Coordinator, Criminal Justice Programs	5/2/2014 – 8/31/2026

SUGGESTED MOTION:

Move to recognize the retirement of Michael B. Austin for his many years of service to South Florida State College.

3.0 Public Comment

4.0 *Presentations*

5.0 Consent Agenda Action Items



OFFICE OF THE PRESIDENT

Item 5.0

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: CONSENT AGENDA ACTION ITEMS

The following Consent Agenda is provided for your review. Any Consent Agenda item may be discussed or removed from the Consent Agenda at the request of any Board member. The actual agenda items with background information are provided in the related section of the Board Agenda. The following sections of the agenda are included in the Consent Agenda: Personnel Actions, Contracts/Agreements, Grant Awards, and Operating Actions. Your consideration of the recommended action is appreciated.

SUGGESTED MOTION:

Move to approve the agenda items listed in the Consent Agenda.

	<i>CONSENT AGENDA ACTION ITEMS</i>	Page
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	5.3.2 Property Disposals – July 2026	



OFFICE OF THE PRESIDENT

Item 5.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: PERSONNEL ACTIONS

It is recommended that the personnel items, as specified below, be approved:

I. APPOINTMENTS, FULL-TIME CAREER STAFF:		
<u>Name</u>	<u>Position</u>	<u>Effective Date</u>
Ray Monk	Security	6/15/2026
Ashley Poe	Cashier I	7/6/2026
Dawn Trevino	Security Supervisor, PT	7/20/2026
II. APPOINTMENTS, FULL-TIME FACULTY:		
<u>Name</u>	<u>Position</u>	<u>Effective Date</u>
Trent Haralson	Instructor, Accounting and Business	8/7/2026
Suzanne John	Instructor, Cosmetology/Program Manager	8/7/2026
Rachel Wood	Instructor, English	8/7/2026
III. APPOINTMENTS, ADMINISTRATIVE STAFF: (TRANSFERS)		
<u>Name</u>	<u>Position</u>	<u>Effective Date</u>
Tina Gottus	Interim Dean, Applied Sciences and Technologies	7/1/2026

IV.	<u>APPOINTMENTS, PROFESSIONAL STAFF: (TRANSFERS)</u>		
	<u>Name</u>	<u>Position</u>	<u>Effective Date</u>
	Christianna Bobo	Director, Student Life and Title IX Coordinator	8/1/2026
	Debbie Gutierrez	Interim Director, Corporate and Community Education	7/1/2026
	Destiny Hanger	Assistant Director, Financial Aid	6/15/2026
	Peggy Sueppel	Assistant Director, Institutional Effectiveness	8/1/2026
	April Ricker	Assistant Controller	7/1/2026
	Brian Wheaton	Interim Manager, Custodial Services and Grounds Maintenance	7/1/2026
V.	<u>APPOINTMENTS, FULL-TIME CAREER STAFF: (TRANSFERS/RECLASSIFICATIONS)</u>		
	<u>Name</u>	<u>Position</u>	<u>Effective Date</u>
	Beth Degnan	Administrative Assistant II, CCE	7/1/2026
	Tiffani Teague	Revenues and Receivables Specialist	7/1/2026
VI.	<u>RESIGNATIONS/SEPARATIONS:</u>		
	<u>Name</u>	<u>Position</u>	<u>Effective Date</u>
	Elizabeth Andrews	Temporary Instructor, English	7/31/2026
	William Glover	Administrative Assistant II, Adult Education	7/31/2026
	Candy Jones	Instructor, Nursing	7/31/2026
	Lynnzee Kersey	Staff Assistant II, Hardee	7/31/2026
	Michelle Leidel	Dean, Applied Sciences and Technology	7/31/2026
	Michael Pate	Librarian	7/31/2026
	Vinita Prabhakar	Instructor, English	7/31/2026
	Dawn Robinson	Instructor, Nursing	7/31/2026
	Daniel Scherwatzky	Instructor, English	7/31/2026
VII.	<u>ADJUNCT FACULTY, 2026-27, ACADEMIC YEAR AS NEEDED:</u>		
	<u>Name</u>	<u>Teaching Area</u>	<u>Rank</u>
	Linda S Albritton	Student Learning Success	II
	Jennifer Camacho	Developmental Math	IA
	Tonya Dagda	Nursing	II
	Kevon Daughma	Criminal Justice	III
	Zachary Forbes-Edwards	Criminal Justice	II
	Mary Elizabeth Gainous	Criminal Justice	IIIB
	Kendra Gonzalez	Dental Education	III
	David Lockard	Criminal Justice	III
	Larry North	Criminal Justice	II

SUGGESTED MOTION:

Move to approve the personnel recommendations as presented.



OFFICE OF THE PRESIDENT

Item 5.2.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: MEMORANDUM OF UNDERSTANDING AGREEMENT – CAREERSOURCE
HEARTLAND

Approval is requested to renew the agreement that establishes the organizational framework to integrate the delivery of program service to include WIOA Adult, Dislocated Worker, and Your Services. The term of this MOU shall be July 1, 2026 to June 30, 2027.

SUGGESTED MOTION:

Move to approve the agreement between CareerSource Heartland and South Florida State College as presented.



OFFICE OF THE PRESIDENT

Item 5.2.2

PRESENT TO BOARD: AUGUST 26, 2025

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: AFFILIATION AGREEMENT – PRECISION FIRST HEALTHCARE – DR. KANE THOMAS

Approval is requested to enter into a **new** agreement with Precision First Healthcare – Dr. Kane Thomas. This is a new agreement for the Health Services Management, Medical Administration, Medical Assisting, and Nursing programs.

This agreement will provide SFSC's Health Science students with a clinical learning experience at the named agency. This agreement shall continue in effect from year to year unless the Agreement is terminated or changed per stated terms.

SUGGESTED MOTION:

Move to approve the agreement between Precision First Healthcare – Dr. Kane Thomas and South Florida State College as presented.



OFFICE OF THE PRESIDENT

Item 5.3.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: MONTHLY ACCOUNTS PAYABLE/PAYROLL CHECK REGISTER

Summary information for disbursements for all funds through June and July are enclosed. Detailed information related to expenditures to date is available during normal business hours in the College Business Office.

SUGGESTED MOTION:

Move to approve the monthly accounts payable/monthly payroll check register as presented.

South Florida State College

Business Services payments processed for fiscal years 2025/26 and 2024/25.

Vendor Payments:

	2025/26			2024/25		
	# Payments	Monthly Total	Cumulative Total	# Payments	Monthly Total	Cumulative Total
July	316	\$ 1,433,111	\$ 1,433,111	340	\$ 1,833,742	\$ 1,833,742
August	348	1,069,187	2,502,298	428	1,518,769	3,352,511
September	355	5,256,787	7,759,085	320	1,683,830	5,036,341
October	460	3,337,623	11,096,708	536	1,574,898	6,611,239
November	291	749,533	11,846,241	389	1,448,395	8,059,634
December	262	1,253,453	13,099,694	308	1,295,755	9,355,389
January	352	2,294,854	15,394,548	468	1,904,267	11,259,656
February	398	3,342,547	18,737,095	450	1,180,342	12,439,998
March	308	1,012,477	19,749,572	356	1,018,624	13,458,622
April	460	1,114,907	20,864,479	477	1,322,906	14,781,528
May	335	1,985,161	22,849,641	462	1,015,756	15,797,284
June	339	1,760,512	24,610,153	329	2,211,343	18,008,627
Totals	4,224	24,610,153		4,863	18,008,627	

Payroll:

	2025/26			2024/25		
	# Payments	Monthly Total	Cumulative Total	# Payments	Monthly Total	Cumulative Total
July	434	\$ 1,261,088	\$ 1,261,088	432	\$ 1,255,152	\$ 1,255,152
August	391	1,152,201	2,413,288	378	1,150,622	2,405,774
September	435	1,192,146	3,605,434	432	1,201,167	3,606,941
October	444	1,217,546	4,822,980	471	1,253,120	4,860,061
November	453	1,439,929	6,262,909	484	1,311,614	6,171,675
December	445	1,252,277	7,515,186	482	1,264,636	7,436,311
January	369	1,098,945	8,614,131	411	1,133,844	8,570,155
February	449	1,226,050	9,840,181	452	1,220,595	9,790,750
March	475	1,257,078	11,097,259	478	1,253,626	11,044,376
April	475	1,272,872	12,370,132	468	1,270,877	12,315,253
May	473	1,329,568	13,699,699	468	1,303,123	13,618,376
June	399	1,214,511	14,914,211	403	1,284,699	14,903,075
Totals	5242	14,914,211		5359	14,903,075	

Student Refunds:

	2025/26			2024/25		
	# Payments	Monthly Total	Cumulative Total	# Payments	Monthly Total	Cumulative Total
July	105	\$ 115,898	\$ 115,898	362	\$ 369,877	\$ 369,877
August	4	11,930	127,828	41	27,649	397,526
September	1350	1,962,073	2,089,901	1271	1,994,657	2,392,183
October	748	807,338	2,897,239	696	659,861	3,052,044
November	81	79,648	2,976,888	350	310,635	3,362,679
December	58	80,301	3,057,189	30	60,552	3,423,231
January	89	85,568	3,142,757	1385	2,444,800	5,868,031
February	1348	1,929,185	5,071,942	385	474,895	6,342,926
March	409	442,118	5,514,060	38	53,398	6,396,324
April	321	246,026	5,760,086	78	107,452	6,503,776
May	41	55,539	5,815,625	164	32,871	6,536,647
June	741	721,128	6,536,753	783	828,939	7,365,586
Totals	5295	6,536,753		5583	7,365,586	

P-Card

	2025/26			2024/25		
	# Transaction	Monthly Total	Cumulative Total	# Transaction	Monthly Total	Cumulative Total
July	308	\$ 82,062	\$ 82,062	276	\$ 66,634	\$ 66,634
August	421	110,671	192,732	452	101,716	168,350
September	549	139,537	332,270	469	130,366	298,716
October	501	94,975	427,244	414	93,674	392,390
November	374	84,981	512,226	384	74,795	467,185
December	211	73,664	585,889	256	65,492	532,677
January	429	105,089	690,979	492	125,938	658,615
February	458	117,391	808,369	485	98,223	756,838
March	429	130,940	939,309	401	93,864	850,702
April	470	140,355	1,079,664	503	137,601	988,303
May	388	107,270	1,186,934	446	136,388	1,124,691
June	304	91,905	1,278,839	281	71,249	1,195,940
Totals	4842	1,278,839		4859	1,195,940	

South Florida State College

Business Services payments processed for fiscal years 2026/27 and 2025/26.

Vendor Payments:

	2026/27			2025/26		
	# Payments	Monthly Total	Cumulative Total	# Payments	Monthly Total	Cumulative Total
July	314	\$ 1,957,346	\$ 1,433,111	316	\$ 1,433,111	\$ 1,433,111
August		-	1,433,111	348	1,069,187	2,502,298
September		-	1,433,111	355	5,256,787	7,759,085
October		-	1,433,111	460	3,337,623	11,096,708
November		-	1,433,111	291	749,533	11,846,241
December		-	1,433,111	262	1,253,453	13,099,694
January		-	1,433,111	352	2,294,854	15,394,548
February		-	1,433,111	398	3,342,547	18,737,095
March		-	1,433,111	308	1,012,477	19,749,572
April		-	1,433,111	460	1,114,907	20,864,479
May		-	1,433,111	335	1,985,161	22,849,641
June		-	1,433,111	339	1,760,512	24,610,153
Totals	314	1,957,346		4,224	24,610,153	

Payroll:

	2026/27			2025/26		
	# Payments	Monthly Total	Cumulative Total	# Payments	Monthly Total	Cumulative Total
July	451	\$ 1,278,975	\$ 1,278,975	434	\$ 1,261,088	\$ 1,261,088
August		-	1,278,975	391	1,152,201	2,413,288
September		-	1,278,975	435	1,192,146	3,605,434
October		-	1,278,975	444	1,217,546	4,822,980
November		-	1,278,975	453	1,439,929	6,262,909
December		-	1,278,975	445	1,252,277	7,515,186
January		-	1,278,975	369	1,098,945	8,614,131
February		-	1,278,975	449	1,226,050	9,840,181
March		-	1,278,975	475	1,257,078	11,097,259
April		-	1,278,975	475	1,272,872	12,370,132
May		-	1,278,975	473	1,329,568	13,699,699
June		-	1,278,975	399	1,214,511	14,914,211
Totals	451	1,278,975		5242	14,914,211	

Student Refunds:

	2026/27			2025/26		
	# Payments	Monthly Total	Cumulative Total	# Payments	Monthly Total	Cumulative Total
July	431	\$ 115,898	\$ 115,898	105	\$ 115,898	\$ 115,898
August		-	115,898	4	11,930	127,828
September		-	115,898	1350	1,962,073	2,089,901
October		-	115,898	748	807,338	2,897,239
November		-	115,898	81	79,648	2,976,888
December		-	115,898	58	80,301	3,057,189
January		-	115,898	89	85,568	3,142,757
February		-	115,898	1348	1,929,185	5,071,942
March		-	115,898	409	442,118	5,514,060
April		-	115,898	321	246,026	5,760,086
May		-	115,898	41	55,539	5,815,625
June		-	115,898	741	721,128	6,536,753
Totals	431	115,898		5295	6,536,753	

P-Card

	2026/27			2025/26		
	# Transaction	Monthly Total	Cumulative Total	# Transaction	Monthly Total	Cumulative Total
July	368	\$ 110,965	\$ 110,965	308	\$ 82,062	\$ 82,062
August		-	110,965	421	110,671	192,732
September		-	110,965	549	139,537	332,270
October		-	110,965	501	94,975	427,244
November		-	110,965	374	84,981	512,226
December		-	110,965	211	73,664	585,889
January		-	110,965	429	105,089	690,979
February		-	110,965	458	117,391	808,369
March		-	110,965	429	130,940	939,309
April		-	110,965	470	140,355	1,079,664
May		-	110,965	388	107,270	1,186,934
June		-	110,965	304	91,905	1,278,839
Totals	368	110,965		4842	1,278,839	



OFFICE OF THE PRESIDENT

Item 5.3.2

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: PROPERTY DISPOSAL – JULY 2026

Authorization is requested to delete the equipment items listed below. (\$5,000) has been fully These items are beyond repair and/or obsolete and will be held in storage until disposal. Any equipment with possible residual value will be auctioned or traded if feasible.

<u>Tag #</u>	<u>Date Purchased</u>	<u>Description</u>	<u>Cost</u>	<u>Condition Code</u>
12561	1/16/2001	Cleveland Gas Steamer/Kettle Combo	\$14,855.00	Poor
Total:			\$14,855.00	

SUGGESTED MOTION:

Move to approve the deletion of College property from inventory records as presented.

6.0 Planning and Policy Issues



OFFICE OF THE PRESIDENT

Item 6.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: REORGANIZATION OF THE BOARD

As stipulated in the State Board of Education Rules and SFSC District Board of Trustees Policy 2.02 (attached), the Board of Trustees holds an organization meeting in which Board officers are elected and the meeting schedule is adopted. The following items of business require your consideration:

1. Election of Chair for 2026-2027
2. Election of the Vice Chair for 2026-2027
3. Election of the SFSC Foundation Liaison for 2026-2027

**SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES POLICIES**

POLICY NO. 2.02

TITLE: SOUTH FLORIDA STATE COLLEGE DISTRICT BOARD OF TRUSTEES

LEGAL AUTHORITY: FLORIDA CONSTITUTION
ARTICLE 1, SECTION 9 AND ARTICLE IV, SECTION 7
FLORIDA STATUTES: 1001.61-65, 112.313, 112.52

OFFICE OF PRIMARY RESPONSIBILITY: PRESIDENT'S OFFICE

The South Florida State College (SFSC) District Board of Trustees is a body politic and corporate entity. The terms "District Board" or "Board" as used herein shall mean the SFSC District Board of Trustees, and its members.

The Board has been given the legal responsibility and authority over the institution to carry out all powers and perform all duties provided for in the Florida Statutes (FS) and the State Board of Education Rules but only when acting as a Board. No individual member or committee of the Board shall have the power to act on behalf of the Board, unless specifically and legally authorized to do so by action duly taken by the Board. In case of unusual circumstances, ad hoc committees of the Board will act on matters for which the committee is appointed, which action will be confirmed and approved at a regular Board meeting.

A. General:

The District Board shall consist of a certain number of members as required by appropriate governing law or rule.

The primary role of the Board is to establish policies that will allow the president to administer the College effectively and efficiently. The Board is the sole official policy-making body of the College. The Board shall be responsible for determining which programs and services are needed to serve the educational needs of the district and for determining the effectiveness and efficiency of the programs and services in meeting those needs. Additionally, the Board exercises fiduciary oversight of the institution by approving the College's annual budget and reviewing financial statements at each Board meeting.

The president and administration are responsible for operating the College under those policies through established administrative procedures and programs, and for advising the Board on such matters.

Members of the Board shall serve without compensation but shall be reimbursed for reasonable expenses incurred in connection with their service as members. Expenses of the members shall be reimbursed in accordance with policies and procedures established by the College.

To continually improve their knowledge of community colleges, Board members should commit themselves to attend conferences, seminars, and meetings that pertain to their responsibilities, duties, and powers.

Board members should maintain the highest levels of integrity in the performance of their duties. The Board shall act in unity and act on matters that represent a majority of Board members. The Board shall not be controlled by a minority of Board members or by organizations or institutions separate from it. Accordingly, all members of the Board shall avoid any conflict of interest or appearance of impropriety. Any member who has direct or indirect interest in any matter presented to the District Board shall notify the chair of the Board of that potential conflict and shall not participate in any discussion, decision, vote, or proceedings of the District Board in connection with that matter.

The Board is responsible for safeguarding the institution and its employees from outside parties or organizations who desire to influence decisions or Board policy creation that is not in the best interest of the institution. Board members should feel free to interact and discuss potential questionable matters with the College's Board attorney.

The members of the Board shall be covered under the College's indemnity insurance policies, to indemnify and protect the Trustees when damages are sought for alleged negligent or wrongful acts while acting in their capacity as members of the Board.

h. Meetings:

Regular meetings: Regular meetings of the Board shall be held in accordance with a schedule determined by the Board at its annual organizational meeting, or as necessary, to exercise their power and perform their duties. Notice of each regular meeting will be published in accordance with Florida Statutes.

Organizational meetings: The Board shall organize itself at the beginning of each fiscal year to select a chair, a vice chair, and other officers as deemed necessary, and to establish the dates, times, and location for its regular meetings.

Special or emergency meetings: Special or emergency meetings of the District Board may be called by the chair or by a majority of the members of the Board. Notice of special or emergency meetings will be made in accordance with Florida Statutes. No business shall be conducted or transacted in special

or emergency meetings other than that which pertains to the purpose of the special or emergency meetings as set forth in the notice.

Conduct of District Board meetings: Except as may be otherwise provided by Board policy, the conduct of the meetings shall be governed by *Roberts Rules of Order*.

A majority of the voting members of the Board shall constitute a quorum. The voting method shall be determined at the discretion of the Board chair.

Except in an emergency, as determined by the chair, the Board takes official action only on items which appear on the regular agenda. The agenda may be modified by a majority of the Board members present. The agenda may include a consent agenda with a variety of issues designed for one Board motion and vote. Upon request of any Board member, any issue may be removed from the consent agenda.

An individual or group may present an item for consideration by submitting the item in writing to the President's Office before noon, 14 days prior to a Board meeting, or at a time designated by the president. The Board chair may choose to recognize individuals or groups for public comment at such times designated on the approved agenda.

The District Board approves, disapproves, tables, or refers specific recommendations of the District Board to the president.

Complete and accurate minutes of each meeting shall be maintained in the President's Office.

Election of Board officers:

The Board officers elected by and from the Board of Trustees shall be a chairperson, a vice chairperson, and such other Board officers as may be determined by the Board. The Board officers shall be elected annually during the annual organizational meeting, or whenever a vacancy occurs, and at such other times as decided by the Board. Each Board officer shall hold office until the next annual organizational meeting or until a successor has been elected. The Board Chair is the officer who presides over the Board of Trustees.

Unless otherwise determined by the Board, the vice chairperson will assume the office of the chairperson whenever the term of the chairperson ends or a vacancy occurs, but only if the current vice chairperson is willing and able to assume the office of chairperson. Unless otherwise decided by the Board, a new vice chairperson will then be elected. To allow each Board member an opportunity to serve as a Board officer, it should be the practice to elect a vice chairperson who

has been a member of the Board for the longest period of time without serving as a chairperson.

Any officer of the Board of Trustees may be removed from office by a majority vote of the Board members present during any regular meeting in which a quorum is present, or during a special meeting called for that purpose in which a quorum is present.

D. Legal services to the Board:

The Board may appoint an attorney, who is not a member of the Board, to serve at the pleasure of the Board. The attorney shall render legal opinions, represent the Board in legal proceedings, review and prepare legal documents, and attend meetings of the Board. The attorney shall call the Board's attention to any action or proposed action which is contrary to federal, state, or local laws, or to the policies of the College, or to contracts between the College and any persons, association, corporation, or governmental entity.

E. Appointment, suspension, and removal of Board members:

Members of the District Board of Trustees of SFSC are appointed by the Governor of Florida and confirmed by the Senate in regular session in accordance with FS 1001.61 (2). The suspension and removal of a member of the District Board of Trustees of a Florida community college is governed by the procedures set forth in Article IV, Section 7 of the Florida Constitution and Title X, Chapter 112, Section 52, and Title XLVIII, Section 1001.61 (4) of the FS. Causes for suspension or removal are outlined in these provisions and due process is afforded the affected trustees as defined in the Florida Constitution Article I, Section 9.

HISTORY: Last Reviewed 8/24/20

Issued by District Board of Trustees: 8/10/84

Reviewed: 7/01/04/ 7/01/07, 6/27/12, 8/24/20

Revised: 8/20/87, 11/28/01, 12/10/08, 4/28/10, 1/29/20

7.0 Academic and Student Matters



OFFICE OF THE PRESIDENT

Item 7.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: CURRICULUM PROPOSALS AND GENERAL EDUCATION REVIEW

Approval is requested for the following curriculum proposals:

I. COURSE REVISIONS

Request approval to remove the General Education designation from SYG 2000 and its Honors equivalent. The Florida Department of Education has removed these courses from the approved General Education course offerings, effective Fall 2026 (202710). Both SYG 2000 and the Honors course will remain in the SFSC course inventory as elective courses.

➤ SYG 2000 General Sociology and Honors General Sociology

Request approval to submit all General Education courses in the areas of Communication, Humanities, Mathematics, Natural Sciences, and Social Sciences for the 2027–2028 academic year. All courses have been reviewed, and several have been modified to align with Statewide Course Numbering System and Florida Department of Education guidelines and requirements. Revisions include the addition and removal of outcomes, updates to current textbook editions, and one course title change. This mandated review of SFSC's General Education courses ensures compliance with F.S. 1007.24, 1007.25, and 1007.55. Course revisions will take effect in Fall 2027 (202810).

Prefix Number		Course Title	Notes
AMH	1010	Introductory Survey to 1877	Reviewed; no updates
AMH	1020	Introductory Survey Since 1877	Reviewed; no updates

AML	2010	American Literature I (1620 to 1865)	Reviewed; no updates
AML	2010	Honors American Literature I (1620 to 1865)	Reviewed; no updates
AML	2020	American Literature II (1865 to Present)	Reviewed; updates
AML	2020	Honors American Literature II (1865 to Present)	Reviewed; no updates
ARH	2000	Art Appreciation	Reviewed; updates
ARH	2050	Art History I	Reviewed; updates
ARH	2051	Art History II	Reviewed; updates
AST	1002	Descriptive Astronomy	Reviewed; updates
AST	1002L	Descriptive Astronomy Lab	Reviewed; no updates
BOT	1010C	Botany	Reviewed; no updates
BSC	1005	Introducing Biology	Reviewed; no updates
BSC	1009C	Introduction to Biology	Reviewed; updates
BSC	1010C	General Biology I	Reviewed; updates
BSC	1010C	Honors General Biology I	Reviewed; updates
BSC	1011C	General Biology II	Reviewed; updates
BSC	1011C	Honors General Biology II	Reviewed; updates
BSC	1080	Overview of Anatomy and Physiology	Reviewed; updates
BSC	1085C	Honors Human Anatomy and Physiology I	Reviewed; updates
BSC	1085C	Human Anatomy and Physiology I	Reviewed; updates
BSC	1086C	Honors Human Anatomy and Physiology II	Reviewed; updates
BSC	1086C	Human Anatomy and Physiology II	Reviewed; updates
BSC	1420C	Introduction to Biotechnology	Reviewed; no updates
CHM	1020	Introducing General Chemistry	Reviewed; updates
CHM	1020L	Introducing General Chemistry Lab	Reviewed; updates
CHM	2045L	General Chemistry I Lab	Reviewed; updates
CHM	2045L	Honors General Chemistry I Lab	Reviewed; updates
CHM	2045	General Chemistry I	Reviewed; updates
CHM	2045	Honors General Chemistry I	Reviewed; updates
CHM	2046L	General Chemistry II Lab	Reviewed; updates
CHM	2046L	Honors General Chemistry II Lab	Reviewed; updates
CHM	2046	General Chemistry II	Reviewed; updates
CHM	2046	Honors General Chemistry II	Reviewed; updates
CHM	2210L	Honors Organic Chemistry I Lab	Reviewed; updates
CHM	2210L	Organic Chemistry I Lab	Reviewed; updates
CHM	2210	Honors Organic Chemistry I	Reviewed; updates
CHM	2210	Organic Chemistry I	Reviewed; updates
CHM	2211L	Honors Organic Chemistry II Lab	Reviewed; updates
CHM	2211L	Organic Chemistry II Lab	Reviewed; updates
CHM	2211	Honors Organic Chemistry II	Reviewed; updates
CHM	2211	Organic Chemistry II	Reviewed; updates
DEP	1004	Human Development	Reviewed; updates
ECO	2013	Honors Macroeconomics	Reviewed; no updates
ECO	2013	Macroeconomics	Reviewed; no updates

ECO	2023	Microeconomics	Reviewed; no updates
ENC	1101	Freshman English I	Reviewed; no updates
ENC	1101	Honors Freshman English I	Reviewed; no updates
ENC	1102	Freshman English II	Reviewed; no updates
ENC	1102	Honors Freshman English II	Reviewed; no updates
ENL	2012	British Literature I	Reviewed; updates
ENL	2012	Honors British Literature I	Reviewed; updates
ENL	2022	British Literature II	Reviewed; updates
ENL	2022	Honors British Literature II	Reviewed; updates
EVR	2001	Introduction to Environmental Science	Reviewed; updates
HUM	2020	Honors Introduction to Humanities	Reviewed; updates
HUM	2020	Introduction to Humanities	Reviewed; updates
HUM	2210	Honors Humanities Survey I	Reviewed; updates
HUM	2210	Humanities Survey I	Reviewed; no updates
HUM	2230	Honors Humanities Survey II	Reviewed; no updates
HUM	2230	Humanities Survey II	Reviewed; no updates
LIT	2000	Introduction to Literature: Thematic and Critical Approaches	Reviewed; no updates
LIT	2110	Honors World Literature I	Reviewed; no updates
LIT	2110	World Literature I	Reviewed; updates
LIT	2120	Honors World Literature II	Reviewed; no updates
LIT	2120	World Literature II	Reviewed; no updates
MAC	1105	College Algebra	Reviewed; no updates
MAC	1114	Plane Trigonometry	Reviewed; updates
MAC	1140	Precalculus Algebra	Reviewed; updates
MAC	1147	Precalculus Algebra/Trigonometry	Reviewed; updates
MAC	2233	Calculus for Business and Social Sciences	Reviewed; no updates
MAC	2311	Calculus I with Analytic Geometry	Reviewed; no updates
MAC	2311	Honors Calculus I with Analytic Geometry	Reviewed; no updates
MAC	2312	Calculus II	Reviewed; no updates
MAC	2313	Calculus III	Reviewed; no updates
MAP	2302	Differential Equations	Reviewed; no updates
MCB	2010C	Honors Microbiology	Reviewed; updates
MCB	2010C	Microbiology	Reviewed; updates
MGF	1106	Liberal Arts Mathematics I	Reviewed; updates
MGF	1107	Liberal Arts Mathematics II	Reviewed; no updates
MGF	1130	Mathematical Thinking	Reviewed; no updates
MGF	1131	Mathematics in Context	Reviewed; no updates
MUL	2010	Music Appreciation	Reviewed; updates
PCB	2033	Introduction to Ecology and the Environment	Reviewed; updates
PHI	2010	Honors Introduction to Philosophy	Reviewed; no updates
PHI	2010	Introduction to Philosophy	Reviewed; no updates
PHY	2048C	General Physics with Calculus I	Reviewed; updates
PHY	2048C	Honors General Physics with Calculus I	Reviewed; updates

PHY	2049C	General Physics with Calculus II	Reviewed; updates
PHY	2049C	Honors General Physics with Calculus II	Reviewed; updates
PHY	2053C	General Physics I	Reviewed; updates
PHY	2053C	Honors General Physics I	Reviewed; updates
PHY	2054C	General Physics II	Reviewed; updates
PHY	2054C	Honors General Physics II	Reviewed; updates
POS	1041	American Government	Reviewed; no updates
POS	1041	Honors American Government	Reviewed; updates
PSY	2012	Introduction to Psychology	Reviewed; no updates
REL	2300	Comparative Religions	Reviewed; no updates
SPC	2608	Fundamentals of Speech Communication	Reviewed; updates
SPC	2608	Honors Fundamentals of Speech Communication	Reviewed; updates
STA	2023	Elementary Statistics	Reviewed; updates
STA	2023	Honors Elementary Statistics	Reviewed; updates
THE	2000	Theatre Appreciation	Reviewed; no updates
WOH	2040	World History in the 20th Century	Reviewed; no updates

SUGGESTED MOTION:

Move to approve the curriculum proposal and 2027-2028 General Education Review as presented.

8.0 Purchasing and Other Action Items



OFFICE OF THE PRESIDENT

Item 8.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: SFSC MISSION STATEMENT AFFIRMATION

According to The Principles of Accreditation set forth by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), Section 4: Governing Board, the “governing board ensures the regular review of the institution’s mission” (p.13). Section 2: Mission, requires the College to have “a clearly defined, comprehensive and published mission specific to the institution and appropriate for higher education. The mission addresses teaching and learning and, where applicable, research and public service” (p.11).

SUGGESTED MOTION:

Move to affirm the South Florida State College Mission Statement as presented.

Mission Statement

The function of our organization

South Florida State College is an open-access, higher education institution dedicated to providing a learning-centered environment through quality programs, training, and services. Working in partnership with organizations and communities, the college provides leadership and a comprehensive range of opportunities for the educational, cultural, and economic development of the service district.

The college assists the people of its service district DeSoto, Hardee, and Highlands counties regardless of economic, social, or educational background to achieve success in:

- completing an associate degree in preparation for pursuing a baccalaureate or other professional degree or credential;
- completing a baccalaureate degree, associate degree, or certificate related to career and technical preparation to enter the workforce or to improve career circumstances;
- completing college preparatory programs of study including those leading to the high school diploma;
- obtaining basic skills in literacy, numeracy, and citizenship to prosper as a contributing member of society;
- gaining personal, cultural, and global awareness, appreciation, and understanding needed in a complex contemporary society;
- pursuing advanced academic preparation and credentials available through partnerships with colleges and universities; and
- participating in the social, cultural, environmental, and economic development of the communities served by the college.

We believe in the worth of each of our students and, through all of our educational programs and services, we seek to develop human potential and to create brighter futures.

9.0 Reports



OFFICE OF THE PRESIDENT

Item 9.1

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: FINANCIAL REPORT SUMMARY & GRAPHS – **INFORMATION ITEM**

Enclosed for your review is the June and July 2026 financial summary along with details of revenues and expenditures compared to budget funds within the operating budget. Also, for your review, a statement of revenues, expenditures, and other changes along with balance sheet details of other funds is provided.

SOUTH FLORIDA STATE COLLEGE
FINANCIAL SUMMARY
Fiscal year 2025-26 to Fiscal year 2024-25
6/30/2026 (Preliminary)

	Budgeted Annual Revenue	Recorded Year To Date	% Recorded of Annual	Recorded Prior Year To Date	% Recorded Prior Year
Student Fees	\$ 7,015,379	\$ 7,196,695	103%	\$ 5,920,848	98%
State Funding	26,448,847	26,383,507	100%	\$ 28,388,294	101%
Other Revenue	3,020,054	2,986,560	99%	1,979,705	100%
Total Revenue	\$ 36,484,280	\$ 36,566,762	100%	\$ 36,288,847	101%

	Budgeted Annual Expenditures	Expenditures Year To Date	% Expended of Annual	Expenditures Prior Year To Date	% Expended Prior Year
Salaries	\$ 25,623,759	\$ 24,312,591	95%	\$ 23,708,017	94%
Current Expense	11,755,409	12,235,705	104%	10,727,242	98%
Capital Outlay	85,500	101,400	119%	288,387	79%
Total Expenditures	\$ 37,464,668	\$ 36,649,696	98%	\$ 34,723,646	95%

South Florida State College Fund Balance Summary Projection 2025-26 Fiscal Year	
Fund Balance Carryforward from Fiscal Year 2024-25	
Unallocated Fund Balance	\$ 11,457,355
Reserve for Encumbrances	-
Total Fund Balance Available for FY 2025-26	\$ 11,457,355
Plus	
Actual Revenue to Date	\$ 36,566,762
Projected Additional Revenue	
Total Revenue	\$ 36,566,762
Total Projected Funds Available	\$ 48,024,117
Minus	
Actual Expenditures to Date	\$ 36,649,696
Projected Additional Expenditures	
Total Projected Expenditures	\$ 36,649,696
Total Projected Fund Balance Available for FY 2026-27	\$ 11,374,421
Less: Encumbrances	\$ -
Total Projected Fund Balance Unallocated for FY 2026-27	\$ 11,374,421
Projected Unallocated Fund Balance Percentage:	23.68%

South Florida State College
Budget to Actual
Fiscal year 2025-26 to Fiscal year 2024-25
6/30/2026 (Preliminary)

	Budget FY 25-26	Recorded 6/30/2026	% Recorded	Budget FY 24-25	Recorded 6/30/2025	% Recorded
Revenue:						
Tuition	\$ 4,509,261	\$ 4,381,038	97%	\$ 4,443,934	\$ 4,268,229	96%
Student Fees	\$ 2,506,118	\$ 2,815,657	112%	1,584,792	1,652,619	104%
State Support - FCSPF	\$ 22,754,088	\$ 22,724,080	100%	24,365,885	24,668,945	101%
State Support - Lottery	\$ 3,694,759	\$ 3,659,427	99%	3,719,349	3,719,349	100%
Other Revenue	\$ 3,020,054	\$ 2,986,560	99%	1,987,449	1,979,705	100%
Total Revenue	\$ 36,484,280	\$ 36,566,762	100%	\$ 36,101,409	\$ 36,288,847	101%

	Budget FY 25-26	Recorded 6/30/2026	% Expend	Budget FY 24-25	Recorded 6/30/2025	% Expend
Expenses:						
Personnel Expenses:						
Salary Expense	\$ 18,447,177	\$ 17,029,746	92%	\$ 18,554,200	\$ 17,045,010	92%
Fringe Benefits	\$ 7,176,582	\$ 7,282,845	101%	6,799,353	6,663,007	98%
Sub Total	\$ 25,623,759	\$ 24,312,591	95%	\$ 25,353,553	\$ 23,708,017	94%

Other Expenses:						
Travel	\$ 364,949	\$ 249,672	68%	367,245	\$ 241,538	66%
Postage & Telephone	\$ 347,800	\$ 250,083	72%	350,469	287,078	82%
Printing	\$ 25,756	\$ 16,278	63%	32,386	15,468	48%
Repairs & Maintenance	\$ 1,497,160	\$ 1,669,399	112%	1,601,644	1,630,063	102%
Rental & Insurance	\$ 830,731	\$ 966,150	116%	837,741	1,081,643	129%
Utilities	\$ 1,926,274	\$ 1,416,824	74%	1,928,749	1,828,484	95%
Services	\$ 1,962,201	\$ 1,694,218	86%	1,940,623	1,923,048	99%
Supplies & Subscriptions	\$ 1,724,681	\$ 1,657,667	96%	1,817,055	1,664,685	92%
Transfers	\$ 1,171,715	\$ 4,171,715	356%	1,975,000	1,975,000	100%
Other Expenses	\$ 1,904,142	\$ 143,700	8%	120,000	80,235	67%
Sub Total:	\$ 11,755,409	\$ 12,235,705	104%	\$ 10,970,912	\$ 10,727,242	98%

Capital Outlay:	\$ 85,500	\$ 101,400	119%	\$ 363,969	\$ 288,387	79%
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Total Expenses	\$ 37,464,668	\$ 36,649,696	98%	\$ 36,688,434	\$ 34,723,646	95%
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Revenue Over (Under) Expenses	\$ (980,388)	\$ (82,934)		\$ (587,025)	\$ 1,565,201	
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Additional Information:

1. Tuition and fee revenues are generally collected in the following manner: 43% Fall (Aug. - Oct.), 42% Spring (Nov. - Jan.), 15% Summer (April - May).
2. State Support (FSCPF & Lottery) is distributed evenly over 12 months.
3. Other Revenues vary throughout the year.
4. Salaries: Full-time regular employees are paid equally over 12 months. Part-time instructors are paid based on class load.
5. Current expenses remain constant from month-to-month.
6. Capital expenses vary throughout the year but do not have a significant impact on total expenses.

RESTRICTED, AUXILIARY AND PLANT FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND OTHER CHANGES
6/30/2026 (Preliminary)

		Current Fund			Unexpended		
		Restricted	Auxiliary Fund	Loan Fund	Scholarships	Plant	
<u>REVENUE</u>							
Student Fees	Fees	\$ 344,203	\$ -	\$ -	\$ 307,190	\$ 389,906	
Local Support	Local	241,847					
State Support	State	255,679			998,702	-	
Federal Support	Federal	2,672,567			7,725,980	348,531	
Gifts & Contracts	Gifts	28,978	97,543		-	5,000	
Sales	Sales	-	1,728,939				
Insurance Proceeds	Insurance	-				186,728	
Other Revenue	Other Rev	-	164,313	3,391		1,646,295	
TOTAL REVENUE		\$ 3,543,274	\$ 1,990,795	\$ 3,391	\$ 9,031,872	\$ 2,576,459	
<u>EXPENDITURES</u>							
<u>Personnel Expenditures</u>							
Salary	Salary	\$ 1,437,172	\$ 580,232	\$ -	\$ -	\$ -	
Fringe Benefits	Fringe	478,118	237,124			-	
Subtotal		\$ 1,915,290	\$ 817,356	\$ -	\$ -	\$ -	
<u>Other Expenses</u>							
Travel	Travel	\$ 83,327	\$ 55,173	\$ -	\$ -	\$ -	
Postage & Telephone	Postage	232	1,021				
Printing	Printing	4,960	1,050				
Repairs & Maintenance	Repairs	14,215	96,088			10,442	
Rental & Insurance	Rentals	347	24,799				
Utilities	Utilities	1,285	138,760				
Services	Services	377,432	774,638				
Materials & Supplies	Materials	206,285	459,410				
Scholarships & Waivers	Scholarships	102,216	-		\$ 9,071,591		
Transfers to Other Funds	Transfer Out	-	165,628				
Other Expenses	Other Exp	202,066	104		4,000	\$ 636,813	
Subtotal		\$ 992,365	\$ 1,716,671	\$ -	\$ 9,075,591	\$ 647,255	
<u>Capital Outlay</u>							
Furniture & Equipment	Equipment	610,698	49,843	\$ -	\$ -	\$ 414,309	
Capital Infrastructure	Capital Infrastructure	-	-			\$ 3,424,827	
Renovating & Remodeling	Remodel	-	12,122			\$ 292,896	
Subtotal		\$ 610,698	\$ 61,965	\$ -	\$ -	\$ 4,132,033	
TOTAL EXPENDITURES		\$ 3,518,353	\$ 2,595,992	\$ -	\$ 9,075,591	\$ 4,779,288	
NET INCREASE (DECREASE) IN FUND BALANCE		\$ 24,921	\$ (605,196)	\$ 3,391	\$ (43,718)	\$ (2,202,828)	

**SOUTH FLORIDA STATE COLLEGE
BALANCE SHEET - ALL FUNDS
6/30/2026 (Preliminary)**

	Current Fund					Unexpended	Invested in	
	Restricted	Auxiliary Fund	Loan Fund	Scholarships	Plant	Plant	Totals	
<u>ASSETS</u>								
Cash/Cash Equivalents	\$ 154,505	\$ 250,708	\$ 79,548	\$ 28,504	\$ 10,708,626	\$ -	\$ 11,221,892	
Accounts Receivable, Net	\$ 397,409	\$ 33,303	\$ -	\$ 115,735	\$ 336,610	\$ -	\$ 883,056	
Land						\$ 2,477,518	\$ 2,477,518	
Buildings, Net						\$ 35,896,643	\$ 35,896,643	
Perpetual Data Licenses						\$ 579,029	\$ 579,029	
Furniture & Equipment, Net						\$ 496,850	\$ 496,850	
Data Software - SBITA Lease Agreement						\$ 3,860,328	\$ 3,860,328	
Artwork						\$ 567,876	\$ 567,876	
Construction in Progress					\$ 11,530,000	\$ 648,710	\$ 12,178,710	
Other	\$ -	\$ -					\$ -	
TOTAL ASSETS	\$ 551,914	\$ 284,011	\$ 79,548	\$ 144,239	\$ 22,575,236	\$ 44,526,953	\$ 68,161,902	
<u>LIABILITIES AND FUND BALANCE</u>								
<u>Liabilities</u>								
Accounts Payable	\$ 46,931	\$ 97,349	\$ -	\$ 9,016	\$ 20,357	\$ -	\$ 173,653	
Loan Payable					\$ 12,066,347		\$ 12,066,347	
SBITA Payable						\$ 821,577	\$ 821,577	
Retainage Payable							\$ -	
Unearned Revenue	\$ 325,166	\$ 46,531					\$ 371,697	
Salaries & Benefits Payable							\$ -	
Total Liabilities	\$ 372,097	\$ 143,880	\$ -	\$ 9,016	\$ 12,086,704	\$ 821,577	\$ 13,433,274	
<u>Fund Balance:</u>								
Fund Balance	\$ 154,896	\$ 745,328	\$ 76,157	\$ 178,941	\$ 12,691,360	\$ -	\$ 13,846,682	
Investment in Plant						\$ 46,921,177	\$ 46,921,177	
Change in Fund Balance (YTD)	\$ 24,921	\$ (605,196)	\$ 3,391	\$ (43,718)	\$ (2,202,828)	\$ (3,215,801)	\$ (6,039,232)	
Total Fund Balance	\$ 179,817	\$ 140,131	\$ 79,548	\$ 135,223	\$ 10,488,532	\$ 43,705,376	\$ 54,728,627	
TOTAL LIABILITIES AND FUND BALANCE	\$ 551,914	\$ 284,011	\$ 79,548	\$ 144,239	\$ 22,575,236	\$ 44,526,953	\$ 68,161,901	

SOUTH FLORIDA STATE COLLEGE
FINANCIAL SUMMARY
Fiscal year 2026-27 to Fiscal year 2025-26
7/31/2026

	Budgeted Annual Revenue	Recorded Year To Date	% Recorded of Annual	Recorded Prior Year To Date	% Recorded Prior Year
Student Fees	\$ 7,436,031	\$ 2,814,427	38%	\$ 2,374,175	34%
State Funding	26,674,949	2,040,114	8%	\$ 1,893,674	7%
Other Revenue	2,773,831	37,096	1%	530,321	41%
Total Revenue	\$ 36,884,811	\$ 4,891,637	13%	\$ 4,798,170	13%

	Budgeted Annual Expenditures	Expenditures Year To Date	% Expended of Annual	Expenditures Prior Year To Date	% Expended Prior Year
Salaries	\$ 25,177,038	\$ 1,557,218	6%	\$ 1,489,116	6%
Current Expense	10,678,166	1,666,242	16%	407,478	4%
Capital Outlay	40,802	-	0%	-	0%
Total Expenditures	\$ 35,896,006	\$ 3,223,460	9%	\$ 1,896,594	6%

South Florida State College Fund Balance Summary Projection 2026-27 Fiscal Year		
Fund Balance Carryforward from Fiscal Year 2025-26 (Preliminary)		
Unallocated Fund Balance		\$ 9,469,651
Reserve for Encumbrances		-
Total Fund Balance Available for FY 2026-27		\$ 9,469,651
Plus		
Actual Revenue to Date	\$ 4,891,637	
Projected Additional Revenue	\$ 31,993,174	
Total Revenue		\$ 36,884,811
Total Projected Funds Available		\$ 46,354,462
Minus		
Actual Expenditures to Date	\$ 3,223,460	
Projected Additional Expenditures	\$ 32,672,546	
Total Projected Expenditures		\$ 35,896,006
Total Projected Fund Balance Available for FY 2027-28		\$ 10,458,456
Less: Encumbrances		\$ -
Total Projected Fund Balance Unallocated for FY 2027-28		\$ 10,458,456
Projected Unallocated Fund Balance Percentage:		22.56%

South Florida State College
Budget to Actual
Fiscal year 2026-27 to Fiscal year 2025-26
7/31/2026

	Budget FY 26-27	Recorded 7/31/2026	% Recorded	Budget FY 25-26	Recorded 7/31/2025	% Recorded
Revenue:						
Tuition	\$ 4,581,450	\$ 1,728,478	38%	\$ 4,660,608	\$ 1,859,750	40%
Student Fees	\$ 2,854,581	\$ 1,085,949	38%	2,354,771	514,425	22%
State Support - FCSPF	\$ 23,231,369	\$ 2,040,114	9%	24,398,816	1,893,674	8%
State Support - Lottery	\$ 3,443,580	\$ -	0%	3,694,759	-	0%
Other Revenue	\$ 2,773,831	\$ 37,096	1%	1,305,126	530,321	41%
Total Revenue	\$ 36,884,811	\$ 4,891,637	13%	\$ 36,414,080	\$ 4,798,170	13%

	Budget FY 26-27	Recorded 7/31/2026	% Expend	Budget FY 25-26	Expended 7/31/2025	% Expend
Expenses:						
Personnel Expenses:						
Salary Expense	\$ 17,836,746	\$ 1,088,156	6%	\$ 17,688,246	\$ 1,040,791	6%
Fringe Benefits	\$ 7,340,292	\$ 469,062	6%	7,176,582	448,325	6%
Sub Total	\$ 25,177,038	\$ 1,557,218	6%	\$ 24,864,828	\$ 1,489,116	6%

Other Expenses:						
Travel	\$ 360,301	\$ 6,777	2%	338,949	\$ 1,983	1%
Postage & Telephone	\$ 346,911	\$ 16,913	5%	347,800	12,601	4%
Printing	\$ 26,682	\$ 4	0%	25,756	575	2%
Repairs & Maintenance	\$ 1,742,985	\$ 268,994	15%	1,400,014	206,697	15%
Rental & Insurance	\$ 863,165	\$ 531,046	62%	830,731	21,483	3%
Utilities	\$ 1,931,894	\$ 99,810	5%	1,926,274	16,561	1%
Services	\$ 2,109,237	\$ 420,259	20%	1,781,997	73,026	4%
Supplies & Subscriptions	\$ 2,092,831	\$ 200,262	10%	1,630,279	74,552	5%
Transfers	\$ 907,762	\$ -	0%	1,171,715	-	0%
Other Expenses	\$ 296,398	\$ 122,176	41%	120,000	-	0%
Sub Total:	\$ 10,678,166	\$ 1,666,242	16%	\$ 9,573,515	\$ 407,478	4%
Capital Outlay:	\$ 40,802	\$ -	0%	\$ -	\$ -	0%
Total Expenses	\$ 35,896,006	\$ 3,223,460	9%	\$ 34,438,343	\$ 1,896,594	6%
Revenue Over (Under) Expenses	\$ 988,805	\$ 1,668,177		\$ 1,975,737	\$ 2,901,576	

Additional Information:

1. Tuition and fee revenues are generally collected in the following manner: 43% Fall (Aug. - Oct.), 42% Spring (Nov. - Jan.), 15% Summer (April - May).
2. State Support (FSCPF & Lottery) is distributed evenly over 12 months.
3. Other Revenues vary throughout the year.
4. Salaries: Full-time regular employees are paid equally over 12 months. Part-time instructors are paid based on class load.
5. Current expenses remain constant from month-to-month.
6. Capital expenses vary throughout the year but do not have a significant impact on total expenses.

RESTRICTED, AUXILIARY AND PLANT FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND OTHER CHANGES
7/31/2026

		Current Fund		Auxiliary Fund		Loan Fund	Scholarships	Unexpended Plant
		Restricted						
<u>REVENUE</u>								
Student Fees	Fees	\$ 142,983	\$ -	\$ -	\$ 136,221	\$ 174,208		
Local Support	Local	24,502						
State Support	State	192,026			2,195			
Federal Support	Federal	3,782			259,677	-		
Gifts & Contracts	Gifts	147,778	9,735					
Sales	Sales	-	71,322					
Insurance Proceeds	Insurance	-				-		
Other Revenue	Other Rev	-	40,697	255		11,271		
TOTAL REVENUE		\$ 511,070	\$ 121,755	\$ 255	\$ 398,093	\$ 185,479		
<u>EXPENDITURES</u>								
<u>Personnel Expenditures</u>								
Salary	Salary	\$ 80,197	\$ 34,696	\$ -	\$ -	\$ -		
Fringe Benefits	Fringe	38,029	23,539					
Subtotal		\$ 118,226	\$ 58,235	\$ -	\$ -	\$ -		
<u>Other Expenses</u>								
Travel	Travel	\$ 1,606	\$ -	\$ -	\$ -	\$ -		
Postage & Telephone	Postage	13	7					
Printing	Printing	111	-					
Repairs & Maintenance	Repairs	51,292	3,684					
Rental & Insurance	Rentals	127	78					
Utilities	Utilities	3,386	1,239					
Services	Services	34,582	12,411					
Materials & Supplies	Materials	9,362	38,186					
Scholarships & Waivers	Scholarships	3,289	-		\$ 378,100			
Transfers to Other Funds	Transfer Out	-	-					
Other Expenses	Other Exp	12,033	-			\$ -		
Subtotal		\$ 115,801	\$ 55,604	\$ -	\$ 378,100	\$ -		
<u>Capital Outlay</u>								
Furniture & Equipment	Equipment	22,476	-	\$ -	\$ -	\$ -		
Capital Infrastructure	Capital Infrastructure	-	-			\$ -		
Renovating & Remodeling	Remodel	-	-			\$ 101,456		
Subtotal		\$ 22,476	\$ -	\$ -	\$ -	\$ 101,456		
TOTAL EXPENDITURES		\$ 256,503	\$ 113,839	\$ -	\$ 378,100	\$ 101,456		
NET INCREASE (DECREASE) IN FUND BALANCE		\$ 254,567	\$ 7,915	\$ 255	\$ 19,993	\$ 84,023		

BALANCE SHEET - ALL FUNDS
7/31/2026

	Current Fund		Auxiliary Fund		Loan Fund		Scholarships		Unexpended	Invested in	
	Restricted								Plant	Plant	Totals
<u>ASSETS</u>											
Cash/Cash Equivalents	\$	341,484	\$	233,270	\$	79,803	\$	155,367	\$	13,884,112	\$ 14,694,037
Accounts Receivable, Net	\$	103,294	\$	11,489	\$	-	\$	-	\$	460,326	\$ 575,109
Land										\$ 2,477,518	\$ 2,477,518
Buildings, Net										\$ 35,896,643	\$ 35,896,643
Perpetual Data Licenses										\$ 579,029	\$ 579,029
Furniture & Equipment, Net										\$ (495,897)	\$ (495,897)
Data Software - SBITA Lease Agreement										\$ 3,860,328	\$ 3,860,328
Artwork										\$ 567,876	\$ 567,876
Construction in Progress									\$ 11,530,000	\$ 4,073,537	\$ 15,603,537
Other	\$	-	\$	-							\$ -
TOTAL ASSETS	\$	444,778	\$	244,759	\$	79,803	\$	155,367	\$	25,874,438	\$ 73,758,179
<u>LIABILITIES AND FUND BALANCE</u>											
<u>Liabilities</u>											
Accounts Payable	\$	10,394	\$	79,227	\$	-	\$	-	\$	-	\$ 89,621
Loan Payable									\$ 12,066,347		\$ 12,066,347
SBITA Payable										\$ 274,722	\$ 274,722
Retainage Payable											\$ -
Unearned Revenue			\$	16,027							\$ 16,027
Salaries & Benefits Payable											\$ -
Total Liabilities	\$	10,394	\$	95,255	\$	-	\$	-	\$	12,066,347	\$ 12,446,718
<u>Fund Balance:</u>											
Fund Balance	\$	179,817	\$	141,589	\$	79,548	\$	135,374	\$	13,724,068	\$ 14,260,396
Investment in Plant										\$ 46,684,311	\$ 46,684,311
Change in Fund Balance (YTD)	\$	254,567	\$	7,915	\$	255	\$	19,993	\$	84,023	\$ 366,754
Total Fund Balance	\$	434,384	\$	149,504	\$	79,803	\$	155,367	\$	13,808,091	\$ 61,311,461
TOTAL LIABILITIES AND FUND BALANCE	\$	444,778	\$	244,759	\$	79,803	\$	155,368	\$	25,874,438	\$ 73,758,179



OFFICE OF THE PRESIDENT

Item 9.2

PRESENT TO BOARD: AUGUST 26, 2026

TO: SOUTH FLORIDA STATE COLLEGE
DISTRICT BOARD OF TRUSTEES

FROM: FRED HAWKINS 

SUBJECT: RESOURCE DEVELOPMENT REPORT

I. Donations and Pledges to the SFSC Foundation, Inc.

The chart presented is a summary listing of all donations and pledges made to the SFSC Foundation since the June 2026 meeting of the College District Board of Trustees. The included dates are June 1, 2026 through July 31, 2026. The total amount reported is **\$42,645.41**.

II. Resource Development Update

a. Grants

South Florida State College Foundation, Inc.
Gift Summary Report 06/01/2026 - 07/31/2026

Fund ID	Fund Description	Gift Count	Cash	Pledges	Stocks/Other	Total
1000	Unrestricted	56	\$40,691.00	\$0.00	\$0.00	\$40,691.00
5011	SFSC General Scholarship	24	\$894.41	\$0.00	\$0.00	\$894.41
5031	SFSC Community Fund	2	\$20.00	\$0.00	\$0.00	\$20.00
5032	SFSC Library Donations	2	\$60.00	\$0.00	\$0.00	\$60.00
5045	Athletic Booster Club	8	\$70.00	\$0.00	\$0.00	\$70.00
5098	Arcadia Center	2	\$50.00	\$0.00	\$0.00	\$50.00
5110	Highlands County Bar Association Scholarship	4	\$150.00	\$0.00	\$0.00	\$150.00
5143	Nursing Programs	2	\$50.00	\$0.00	\$0.00	\$50.00
5158	TSIC Scholarships	10	\$90.00	\$0.00	\$0.00	\$90.00
6005	Partnership Project	4	\$40.00	\$0.00	\$0.00	\$40.00
6006	Alumni Association Fund	4	\$80.00	\$0.00	\$0.00	\$80.00
6010	STEM Endowment	6	\$50.00	\$0.00	\$0.00	\$50.00
6012	Randy Allwood	1	\$400.00	\$0.00	\$0.00	\$400.00
Grand Totals:		125	\$42,645.41	\$0.00	\$0.00	\$42,645.41

125 Gift(s) listed

55 Donor(s) listed

Grant Awards

Grant 2026-27 National Farmworker Jobs Program, Farmworker Career Development Program

Amount Awarded \$296,810

Funder US Department of Labor, passthrough Florida Department of Education

Description Funds will be used to provide 124 migrant and seasonal farmworkers and their families comprehensive career and training services, job placement, and educational support.

Grant Rural Care Connect: Creating Sustainable Health Care Pathways in Rural Florida
(Rural Health Transformation Program)

Amount Awarded \$341,310.18

Funder Centers for Medicare & Medicaid Services (CMS) Administered by the Agency for Health Care Administration (AHCA)

Description Rural Care Connect is a five-year workforce development initiative designed to address critical health care workforce shortages across tri-county area. The project will provide students entry-level certification opportunities in five emerging healthcare fields strengthening the regional workforce pipeline, increase access to care, and support the long-term sustainability of rural health services.